## Financial Report : FY2010

## May, 2011

## Disclaimer Regarding Forward - Looking Statements

These materials are intended to provide information only, and are not to solicit actions of any kind. Business results forecasts are based on management's assumptions in light of information currently available. Actual sales and income may differ significantly from these forecasts.

The Company shall not take any responsibility regarding the accuracy or completeness of any forecasts pertaining to business results forecasts contained herein.
The user acknowledges that he/she agrees to exercise his/her own judgment in using these materials. The Company shall bear no responsibility for any loss arising from investment decisions relying fully on these materials.

## Statements of Income (Consolidated) for 12 Months ended Mar. 31

(Unit : Millions of yen)


## Segment Information (Consolidated) for 12 Months ended Mar. 31

- Elastomer Business -
(Unit : Millions of yen)

|  | FY 2010 <br> Year ended March 31, 2011 | FY 2009 <br> Year ended March 31, 2010 | Increase (Decrease) |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | Amount | Percentage |
| Sales Quantity (thousands ton) | 584.8 | 535.4 | 49.4 | 9.2\% |
| Rubbers | 328.9 | 302.0 | 26.8 | 8.9\% |
| Latices | 148.7 | 143.4 | 5.3 | 3.7\% |
| Chemicals | 107.2 | 90.0 | 17.3 | 19.2\% |
| Net Sales (JPYm) | 173,434 | 138,287 | 35,147 | 25.4\% |
| Rubbers | 121,380 | 95,518 | 25,862 | 27.1\% |
| Latices | 21,395 | 17,735 | 3,660 | 20.6\% |
| Chemicals | 30,683 | 25,100 | 5,582 | 22.2\% |
| Eliminations | -23 | -66 | 43 | - |
| Operating expenses | 145,249 | 128,940 | 16,309 | 12.6\% |
| Operating income | 28,186 | 9,347 | 18,838 | 201.5\% |

- Specialty Materials Business -
(Unit : Millions of yen)

| FY 2010 <br> Year ended <br> March 31, 2011 | FY 2009 <br> Year ended <br> March 31, 2010 | Increase (Decrease) |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Net Sales | 49,790 | 47,305 | Amount | Percentage |
| Specialty materials | 22,730 | 22,807 | 2,485 | -77 |
| Specialty plastics | 27,060 | 0 | 24,497 | $-0.3 \%$ |
| Eliminations | 43,345 | 0 | 2,563 | $0.3 .5 \%$ |
| Operating expenses | 6,445 | 47,052 | $-3,707$ | - |
| Operating income | 253 | 6,193 | $-7.9 \%$ |  |

## - Others

(Unit : Millions of yen)

## Statements of Income (Consolidated) for 3 Months ended

(Unit : Millions of yen)
Increase (Decrease)
Fiscal Year ended March 31, 2010
Fiscal Year ended March 31, 2011

$$
\begin{gathered}
\text { Q4/FY2010 vs. } \\
\text { Q3/FY2010 }
\end{gathered}
$$

|  | Fiscal Year ended March 31, 2010 |  |  |  | Fiscal Year ended March 31, 2011 |  |  |  | Increase (Decrease) Q4/FY2010 vs. Q3/FY2010 |  | Remarks |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Apr.- Jun. | Jul. - Sep. | Oct.- Dec. | Jan.- Mar. | Apr.- Jun. | Jul.- Sep. | Oct.- Dec. | Jan.- Mar. | Amount | Percentage |  |
| Sales Quantity (thousands ton) | 103.4 | 137.5 | 144.8 | 149.7 | 145.8 | 146.9 | 147.9 | 144.2 | -3.8 | -2.6\% |  |
| Rubbers | 55.0 | 76.2 | 81.8 | 89.0 | 83.4 | 82.3 | 82.5 | 80.7 | -1.8 | -2.1\% |  |
| Latices | 29.0 | 38.0 | 40.1 | 36.3 | 36.5 | 37.7 | 39.1 | 35.4 | -3.7 | -9.5\% |  |
| Chemicals | 19.4 | 23.3 | 22.9 | 24.4 | 25.9 | 26.9 | 26.4 | 28.1 | 1.7 | 6.4\% |  |
| Net Sales | 47,310 | 55,394 | 58,962 | 64,211 | 67,578 | 67,439 | 66,665 | 68,700 | 2,035 | 3.1\% | Comparative Analysis of Net Sales (JPY100m) |
| Elastomer business | 27,266 | 33,490 | 37,135 | 40,395 | 42,915 | 42,742 | 43,262 | 44,516 | 1,254 | 2.9\% | Quantity Variance 0 |
| Rubbers | 18,290 | 22,550 | 26,054 | 28,624 | 30,714 | 30,219 | 29,836 | 30,610 | 774 | 2.6\% | Price Variance 23 |
| Latices | 3,864 | 4,177 | 4,827 | 4,867 | 5,318 | 5,434 | 5,493 | 5,151 | -342 | -6.2\% | Exchange rate Variance -3 |
| Chemicals | 5,113 | 6,772 | 6,256 | 6,959 | 6,895 | 7,102 | 7,932 | 8,754 | 821 | 10.4\% |  |
| Eliminations | 0 | -10 | -1 | -55 | -11 | -13 | 0 | 0 | 0 | - |  |
| Specialty materials business | 10,604 | 11,840 | 11,876 | 12,985 | 13,743 | 13,140 | 11,459 | 11,448 | -11 | -0.1\% |  |
| Specialty materials | 4,812 | 5,788 | 5,723 | 6,485 | 6,087 | 5,879 | 5,401 | 5,364 | -37 | -0.7\% |  |
| Specialty plastics | 5,792 | 6,052 | 6,153 | 6,500 | 7,656 | 7,261 | 6,059 | 6,084 | 25 | 0.4\% |  |
| Eliminations | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - |  |
| Others | 9,954 | 10,366 | 10,230 | 11,105 | 11,242 | 11,853 | 12,272 | 13,127 | 855 | 7.0\% |  |
| Eliminations | -515 | -302 | -278 | -274 | -321 | -296 | -328 | -390 | -63 | - |  |
| Operating expenses | -2,921 | 1,204 | 5,173 | 5,863 | 10,436 | 8,344 | 8,006 | 8,510 | 504 | 6.3\% | Comparative Analysis of Operating income (JPY100m) |
| Elastomer business | -1,437 | 763 | 4,312 | 5,709 | 7,206 | 6,728 | 7,093 | 7,159 | 66 | 0.9\% | Quantity Variance 10 |
| Specialty materials business | -1,226 | 584 | 869 | 26 | 3,150 | 1,372 | 749 | 1,174 | 425 | 56.7\% | Price Variance 23 |
| Others | -269 | -116 | -23 | 104 | 61 | 213 | 150 | 162 | 12 | 7.9\% | Exchange rate Variance -3 |
| Eliminations | 11 | -26 | 14 | 25 | 20 | 30 | 13 | 14 | 1 | 9.2\% | Raw materials price variance and others. ( $\mathrm{n} \in \quad-23$ |
|  |  |  |  |  |  |  |  |  |  |  | SGA -4 |
|  |  |  |  |  |  |  |  |  |  |  | Cost reduction effect 2 |
| Ordinary income | -2,674 | 693 | 5,450 | 5,979 | 9,545 | 7,609 | 7,829 | 8,641 | 812 | 10.4\% |  |
| Net income | -2,292 | 892 | 2,852 | 3,568 | 4,363 | 4,751 | 4,579 | 4,610 | 31 | 0.7\% |  |


| Exchange rate (JPY/\$) | 97.5 | 94.7 | 89.5 | 90.4 | 92.8 | 86.6 | 83.0 | 81.8 | -1.2 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Exchange rate (JPY/€) | 131.5 | 134.2 | 132.4 | 126.0 | 120.5 | 109.3 | 112.5 | 110.5 | -2.0 |
| Naphtha Price (JPY/kI) | 33,300 | 41,200 | 42,500 | 47,700 | 49,700 | 42,700 | 45,100 | 52,400 | 7,300 |

## Comparative Balance Sheets (Consolidated)

(Unit : Millions of yen, \%)


## Statements of Cash Flows (Consolidated) for 12 Months ended Mar. 31

(Unit : Millions of yen)

|  | FY 2010 <br> Year ended March 31, 2011 | FY 2009 <br> Year ended March 31, 2010 | Increase (Decrease) |
| :---: | :---: | :---: | :---: |
|  |  |  | Amount |
| Cash flows from operating activities | 48,100 | 42,956 | 5,144 |
| Income before income taxes and minority interests | 30,244 | 7,951 | 22,293 |
| Depreciation and amortization | 21,125 | 22,256 | -1,131 |
| Decrease (Increase) in receivables - trade | -5,796 | -15,065 | 9,269 |
| Decrease (Increase) in inventories | -8,536 | 18,126 | -26,662 |
| Increase (Decrease) in payables - trade | 14,400 | 11,866 | 2,534 |
| Income taxes refunded (paid) | -1,573 | 2,587 | -4,160 |
| Other, net | -1,764 | -4,765 | 3,001 |
| Cash flows from investing activities | -9,635 | -12,346 | 2,711 |
| Purchase of tangible \& intangible assets | -9,617 | -12,524 | 2,907 |
| Purchase of investment securities | -616 | -293 | -323 |
| Proceeds from sales of investment securities | 0 | 483 | -483 |
| Other, net | 598 | -12 | 610 |
| Free Cash flows | 38,465 | 30,610 | 7,855 |
| Cash flows from financing activities | -29,770 | -28,884 | -886 |
| Increase (Decrease) of interest-bearing debt | -24,532 | -27,758 | 3,226 |
| Dividends paid | -2,336 | -709 | -1,627 |
| Repurchase of treasury stock | -2,777 | -2 | -2,775 |
| Other, net | -125 | -415 | 290 |
| Effect of exchange rate changes on cash and cash equivalents | -659 | 46 | -705 |
| Net increase (decrease) in cash and cash equivalents | 8,036 | 1,772 | 6,264 |
| Cash and cash equivalents at beginning | 6,912 | 5,008 | 1,904 |
| Increase in cash due to change in number of consolidated subsidiaries | 124 | 131 | -7 |
| Cash and cash equivalents at end | 15,072 | 6,912 | 8,160 |

## Forecast of Operating Performance FY2011 (Consolidated)

FY2011 (Apr. 1, 2011 through Mar. 31, 2012)
(Unit : Millions of yen)

|  | Fiscal Year ended March 31, 2012 | Fiscal Year ended <br> March 31, 2011 | Increase (Decrease) |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | Amount | Percentage |
| Net Sales | 280,000 | 270,383 | 9,617 | 3.6\% |
| Elastomer Business | 179,400 | 173,434 | 5,966 | 3.4\% |
| Specialty Materials Business | 56,000 | 49,790 | 6,210 | 12.5\% |
| Others | 46,000 | 48,494 | -2,494 | -5.1\% |
| Eliminations | -1,400 | -1,336 | -64 |  |
| Operating income | 25,000 | 35,295 | -10,295 | -29.2\% |
| Elastomer Business | 17,700 | 28,186 | -10,486 | -37.2\% |
| Specialty Materials Business | 6,800 | 6,445 | 355 | 5.5\% |
| Others | 400 | 587 | -187 | -31.9\% |
| Eliminations | 100 | 77 | 23 | 29.4\% |
| Ordinary income | 24,000 | 33,623 | -9,623 | -28.6\% |
| Net income | 15,000 | 18,303 | -3,303 | -18.0\% |
|  |  |  |  |  |
| Exchange rate (JPY/\$) | 80.0 | 86.0 | -6.0 | -7.0\% |
| Exchange rate (JPY/€) | 110.0 | 113.2 | -3.2 | -2.8\% |
| Naphtha Price (JPY/kl) | 65,000 | 47,500 | 17,500 | 36.8\% |
| Depreciation \& Amortization | 22,000 | 21,125 | 875 | 4.1\% |
| Capital Expenditures | 23,000 | 10,329 | 12,671 | 122.7\% |
| Research and Development Expenses | 12,000 | 9,532 | 2,468 | 25.9\% |

