

Financial Results

The 1st Quarter of FY2025 (Apr.1- Jun.30)



July 30, 2025
ZEON CORPORATION

P.2	Summary	*Cyclo olefin polymer is hereinafter referred to as COP.
P.4	Topics	
P.7	Business Environment (Trends in Exchange Rates and Prices of Raw Materials)	
P.8	Performance Summary	
P.11	Specialty Materials Business Profit and Loss	
P.12	Specialty Materials Business Overview by Segment	
P.13	Specialty Plastics Business: COP Situation	
P.14	Specialty Plastics Business: Optical Films Situation	
P.15	Specialty Binder Materials Business: Battery Materials Situation	
P.16	Specialty Chemicals Business: Specialty Chemicals/ Electronic Materials Situation	
P.18	Elastomer Business Profit and Loss	
P.19	Elastomer Business Overview by Segment	
P.20	Elastomer Business: Synthetic Rubbers Situation	
P.22	Balance Sheet Overview	
P.23	Cash Flow Overview	
P.25	FY2025 Point of Revision and Implications for FY2026	
P.26	FY2025 Business Environment	
P.28	FY2025 Performance Forecast	
P.30	FY2025 Dividend Forecast	

Consolidated Performance for Q1 FY2025

Net Sales
¥103.1 billion
 QoQ-2%

Operating Income
¥12.1 billion
 QoQ+136%

Ordinary Income
¥12.0 billion
 QoQ+111%

Net Income
¥7.5 billion
 QoQ+24%

▶ Main factors behind the increase/decrease

Net sales: Sales volume of chemicals and specialty chemicals declined due to shipment adjustments during regular maintenance at the Mizushima Plant

While demand for COP and battery materials were steady, consolidated results were affected by period lag at overseas affiliates (including the period from January to March adjusted shipments due to the Chinese New Year)

Operating income: Sales volume of synthetic rubbers, COP, optical films, and battery materials increased. Higher production volumes led to improved unit FME. Headquarters expenses declined

Ordinary income: Same as above, but exchange losses were recorded due to yen appreciation

Net income: Same as above.

Revised Consolidated Performance for H1 FY2025

Net Sales
¥210.0 billion
 YoY-2%

Operating Income
¥19.0 billion
 YoY+13%

Ordinary Income
¥18.0 billion
 YoY-3%

Net Income
¥19.5 billion
 YoY+59%

▶ Main factors behind the increase/decrease

Net sales: Decrease in the yen amounts of overseas sales due to yen appreciation and selling price of elastomers down to reflect a decline in raw material prices, while sales volume of optical films and battery materials increase.

Operating income: Increase in sales volume of optical films and battery materials.

Ordinary income: Foreign exchange losses due to yen appreciation.

Net income: Increase in gain on sale of investment securities and decrease in impairment loss of Tokuyama Plant.

Revised Consolidated Performance for FY2025

Net Sales
¥415.0billion
 YoY-1%

Operating Income
¥30.5billion
 YoY+4%

Ordinary Income
¥30.0billion
 YoY-9%

Net Income
¥28.0billion
 YoY+7%

▶ Main factors behind the increase/decrease

Net sales: Decrease in the yen amounts of overseas sales due to yen appreciation and selling price of elastomers down to reflect a decline in raw material prices, while sales volume of optical films and battery materials increase.

Operating income: Increase in sales volume of optical films and battery materials and decrease in losses following the resolution of the production line issue at the Mizushima Plant in Q3 FY2024

Ordinary income: Foreign exchange losses due to yen appreciation.

Net income: Increase in gain on sale of investment securities and decrease in impairment loss of Tokuyama Plant.

▶ Assumptions of exchange rates and prices of raw materials

US\$: FY24/H1 ¥153.9, FY24/Full ¥152.8 ⇒ 25/Q1 ¥145.3, 25/Q2-Q4 ¥145, FY25/Full ¥145.1

Naphtha/KL: 24/H1 ¥77,950, FY24/Full ¥75,625 ⇒ 25/Q1 ¥65,800, 25/Q2-Q4 ¥63,000, FY25/Full ¥63,700

Asian Butadiene/MT: 24/H1 \$1,505, FY24/Full \$1,429 ⇒ 25/Q1 \$1,103, 25/Q2-Q4 \$1,100, FY25/Full \$1,100

Shareholder Return for FY2025

Dividend
¥72/share/year

Purchase of Treasury Stock
 FY2025
10million shares/**¥10**billion

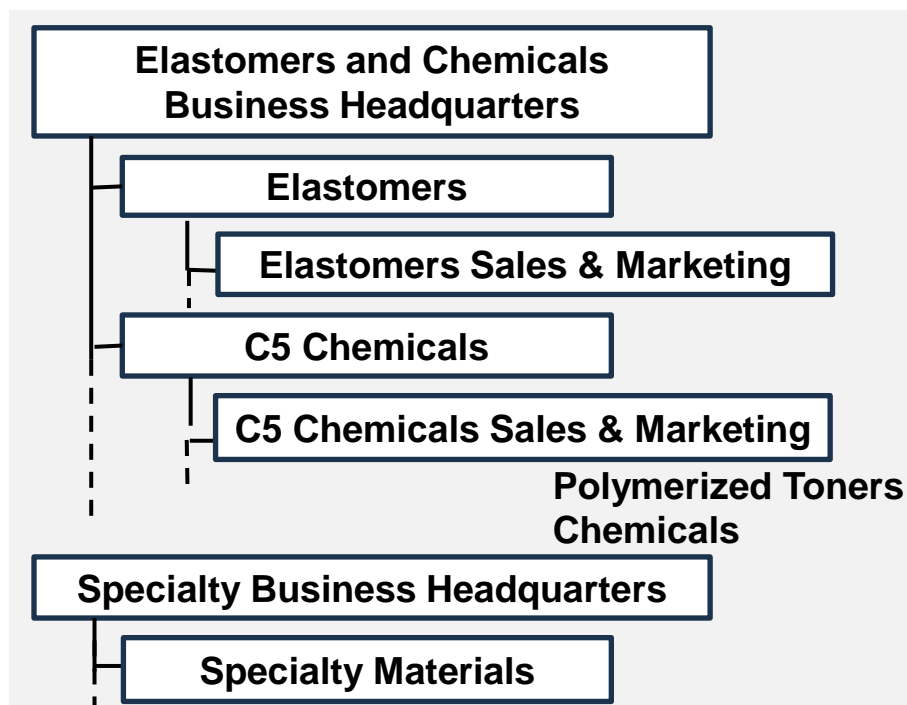
▶ The annual dividend will remain unchanged at 72 yen

▶ Purchase of treasury stock is underway, with an upper limit of 10 million shares/10 billion yen in FY2025

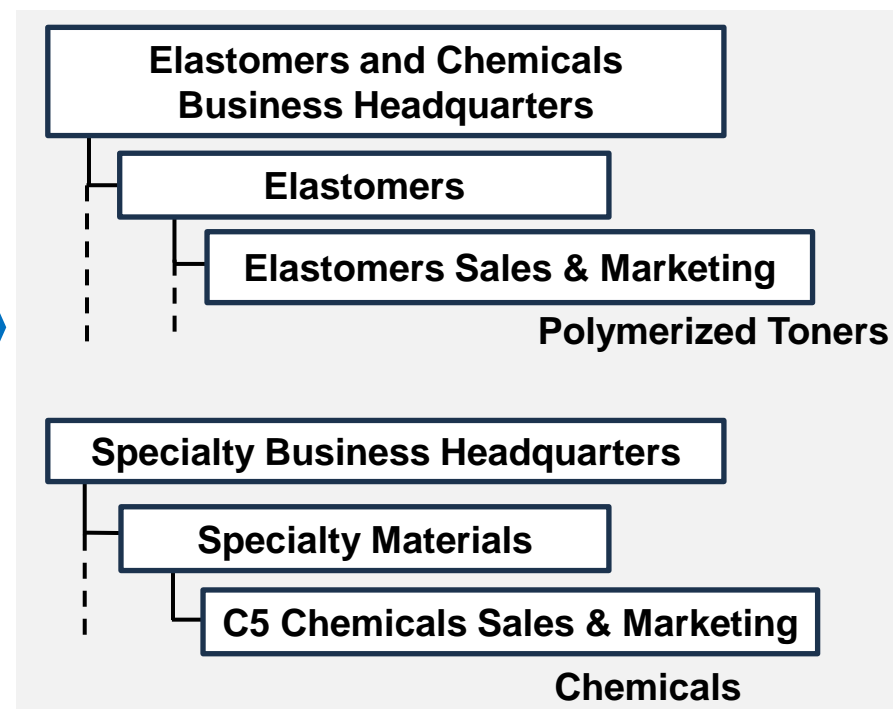
(1) Organizational Restructuring (as of June 27, 2025)

- The Chemicals Business was transferred to the Specialty Materials Division under the Specialty Business Headquarters, and the Toner Business, formerly part of the Chemicals Business Division, was integrated into the Elastomer Sales & Marketing Department.
- By integrating the C5 business into a unified organizational structure, we aim to accelerate managerial decision-making and execution while maximizing the overall profitability of the C5 business.
- The disclosure segments will remain unchanged from the previous classifications.

[Before]



[After (effective June 27, 2025)]

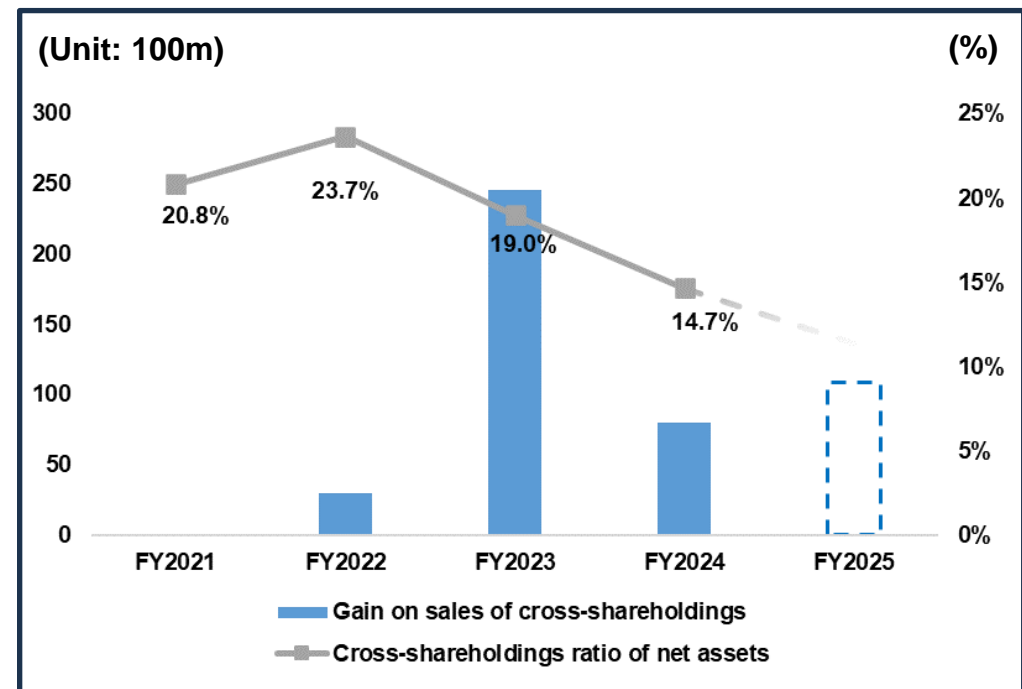


(2) Financial Strategy

- At today's Board of Directors meeting, the Company resolved to sell a portion of its investment securities.
- The revised performance forecast announced on July 30, 2025, reflects the gain on the sale of investment securities.

- Reason
To reallocate of investment funds in order to improve capital efficiency in promoting business strategies.
- Gain on sale of investment securities (estimate)
Approx. 10.9B JPY
- Period of sale
From August 1, 2025 to March 31, 2026
- Cross-shareholdings ratio of net assets
(Forecast for end of FY2025)
Around 11-12%

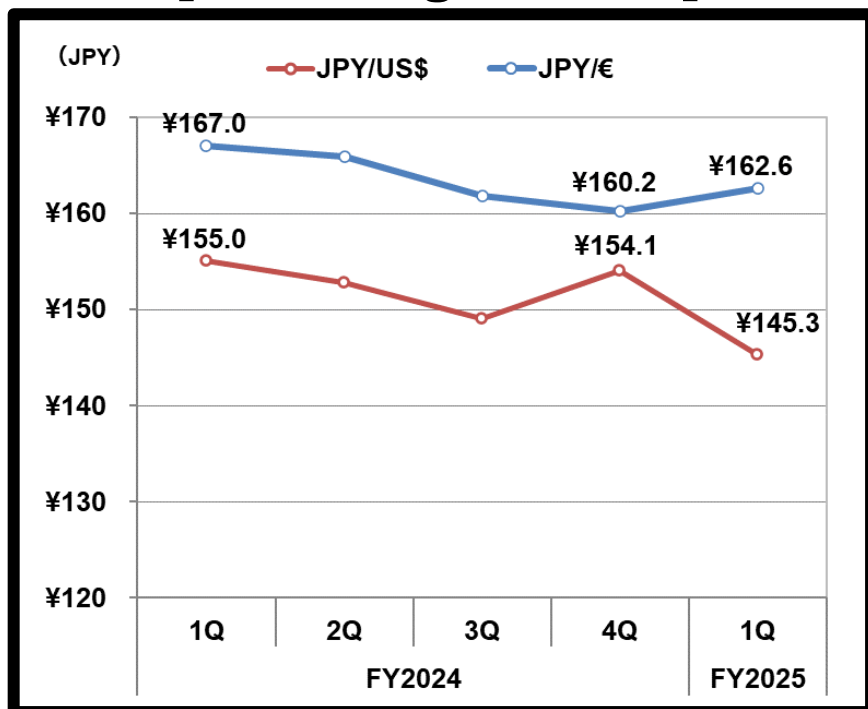
[Trends in Gains on Sale and Cross-Shareholdings Ratio of Net Assets]



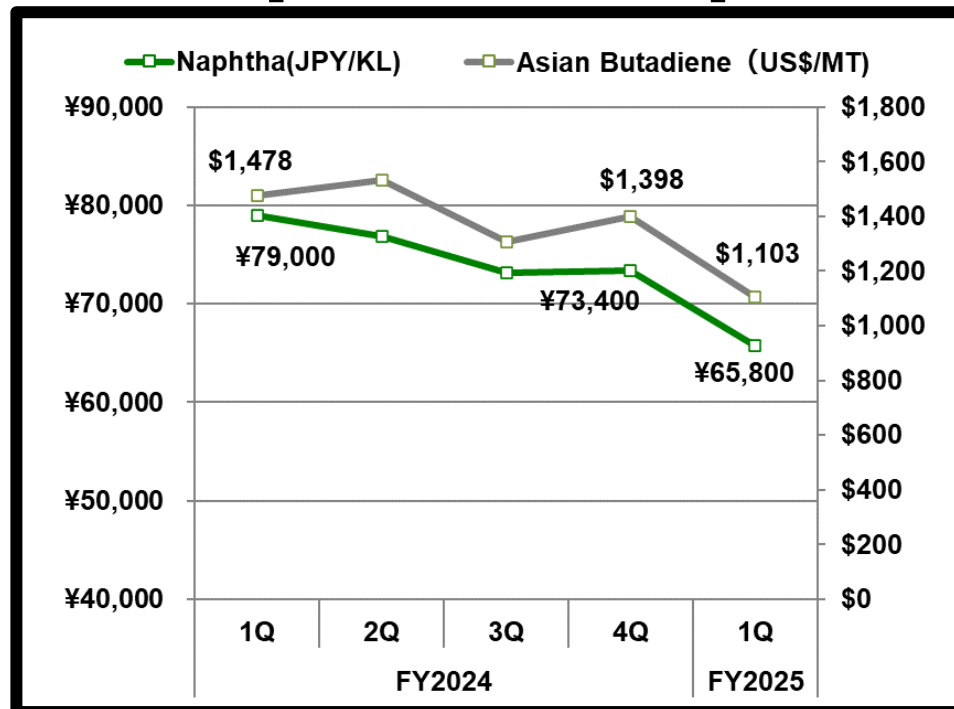
P.2	Summary
P.4	Topics
P.7	Business Environment
	(Trends in Exchange Rates and Prices of Raw Materials)
P.8	Performance Summary
P.11	Specialty Materials Business Profit and Loss
P.12	Specialty Materials Business Overview by Segment
P.13	Specialty Plastics Business: COP Situation
P.14	Specialty Plastics Business: Optical Films Situation
P.15	Specialty Binder Materials Business: Battery Materials Situation
P.16	Specialty Chemicals Business: Specialty Chemicals/ Electronic Materials Situation
P.18	Elastomer Business Profit and Loss
P.19	Elastomer Business Overview by Segment
P.20	Elastomer Business: Synthetic Rubbers Situation
P.22	Balance Sheet Overview
P.23	Cash Flow Overview
P.25	FY2025 Point of Revision and Implications for FY2026
P.26	FY2025 Business Environment
P.28	FY2025 Performance Forecast
P.30	FY2025 Dividend Forecast

Q1 FY2025 Business Environment (Trends in Exchange Rates and Prices of Raw Materials)

[Exchange Rates]



[Raw Materials]



	Q1 FY2024	Q4 FY2024	Q1 FY2025	YoY(%)	QoQ(%)
JPY/US\$	¥155.0	¥154.1	¥145.3	-6%	-6%
JPY/€	¥167.0	¥160.2	¥162.6	-3%	+1%
Naphtha(JPY/KL)	¥79,000	¥73,400	¥65,800	-17%	-10%
Asian Butadiene(US\$/MT)	\$1,478	\$1,398	\$1,103	-25%	-21%

*Naphtha: Figures for Q1 FY2024 and Q4 FY2024 are confirmed, while the figure for Q1 FY2025 is our estimate.

(Unit : JPY100m)

	Q1 FY2024	Q4 FY2024	Q1 FY2025	YoY	QoQ
Net Sales	1,061	1,052	1,031	-30	-21
Operating Income	90	51	121	+31	+70
Ordinary Income	122	57	120	-3	+63
Net Income	82	61	75	-7	+14

- YoY (in 3 mo.) : Net Sales -3.0B JPY, Operating Income +3.1B JPY
- QoQ : Net Sales -2.1B JPY, Operating Income +7.0B JPY

*Results at overseas subsidiaries from January to March 2025 are reflected in Q1 consolidated results.

*Zeon Korea Co., Ltd. has been included in the scope of consolidation starting from FY2025.

Q1 FY2025 Performance Summary (By Segment)

(Unit : JPY100m)

Net Sales	Q1 FY2024	Q4 FY2024	Q1 FY2025	YoY	QoQ
Specialty Materials Biz.	303	315	293	-10	-22
Elastomer Business	602	581	581	-22	-0
Others/Eliminations, etc.	155	156	157	+2	+1
Net Sales (consolidated)	1,061	1,052	1,031	-30	-21

Operating Income	Q1 FY2024	Q4 FY2024	Q1 FY2025	YoY	QoQ
Specialty Materials Biz.	53	31	74	+21	+43
Elastomer Business	38	20	42	+5	+23
Others/Eliminations, etc.	-0	1	5	+5	+4
Operating Income (consolidated)	90	51	121	+31	+70

P.2	Summary
P.4	Topics
P.7	Business Environment (Trends in Exchange Rates and Prices of Raw Materials)
P.8	Performance Summary
P.11	Specialty Materials Business Profit and Loss
P.12	Specialty Materials Business Overview by Segment
P.13	Specialty Plastics Business: COP Situation
P.14	Specialty Plastics Business: Optical Films Situation
P.15	Specialty Binder Materials Business: Battery Materials Situation
P.16	Specialty Chemicals Business: Specialty Chemicals/ Electronic Materials Situation
P.18	Elastomer Business Profit and Loss
P.19	Elastomer Business Overview by Segment
P.20	Elastomer Business: Synthetic Rubbers Situation
P.22	Balance Sheet Overview
P.23	Cash Flow Overview
P.25	FY2025 Point of Revision and Implications for FY2026
P.26	FY2025 Business Environment
P.28	FY2025 Performance Forecast
P.30	FY2025 Dividend Forecast

Specialty Materials Business Profit and Loss

ZEON

(Unit : 100m)

	Q1 FY2024	Q4 FY2024	Q1 FY2025	YoY	YoY(%)	QoQ	QoQ(%)
Net Sales	303	315	293	-10	-3 %	-22	-7 %
Specialty plastics	199	201	197	-2	-1 %	-4	-2 %
Specialty binder materials	53	65	53	0	1 %	-12	-18 %
Specialty chemicals	41	40	33	-8	-20 %	-7	-17 %
Medical devices, etc.	10	10	10	0	0 %	0	3 %
Operating Income	53	31	74	21	40 %	43	140 %
Specialty plastics	44	27	55	11	25 %	29	108 %
Specialty binder materials	4	4	10	6	154 %	6	130 %
Specialty chemicals	5	2	8	3	53 %	6	390 %
Medical devices, etc.	-0	-2	1	1	- %	3	- %
Operating Income ratio	17%	10%	25%				

Specialty plastics : Optical plastics and optical films
 Specialty binder materials : Battery materials and polymerized toners
 Specialty chemicals : Specialty chemicals and electronic materials

Specialty Materials

Net Sales **¥29.3** billion (YoY-3%, QoQ-7%)

OP Income **¥7.4** billion (YoY+40%, QoQ+140%)

Specialty Plastics

Net Sales **¥19.7** billion (YoY-1%, QoQ-2%)

OP Income **¥5.5** billion (YoY+25%, QoQ+108%)

■ YoY

Net sales down due to lower shipments of COP for optical and semiconductor use and small to medium size films.

OP Income increased thanks to higher shipments of large size films and COP for medical use, etc., along with improved unit FME driven by increased production.

■ QoQ

Net sales down due to period lag in consolidation at overseas affiliates handling COP (shipments adjusted for the period from January to March due to the Chinese New Year).

OP Income increased as shipments of COP for optical and medical use, etc., along with optical films, rose, boosted by increased production that led to improved unit FME.

Specialty Binder Materials

Net Sales **¥5.3** billion (YoY+1%, QoQ-18%)

OP Income **¥1.0** billion (YoY+154%, QoQ+130%)

■ YoY

Both net sales and OP Income were up as higher shipments and production of battery materials improved unit FME.

■ QoQ

Net sales down due to period lag in consolidation at overseas affiliates handling battery materials (shipments adjusted for the period from January to March due to the Chinese New Year).

Specialty Chemicals









Net Sales **¥3.3** billion (YoY-20%, QoQ-17%)

OP Income **¥0.8** billion (QoQ+53%, QoQ+390%)

■ YoY, QoQ

Net sales down as shipment adjustments due to regular maintenance at the Mizushima Plant coincided with a prolonged supply-demand imbalance in the synthetic aromatic chemicals market.

OP Income up due to lower loss on disposal and valuation for inventories, etc. and reduced SG&A.

		YoY	QoQ
Consolidated Net Sales			
Sales trends of our products (from April to June)	Optical use		
	Medical use, etc.		
	Semiconductor use		

- **Optical use**
QoQ, shipments increased mainly for Chinese customers after the Chinese New Year, but there are signs of market adjustment
- **Medical use, etc.**
Shipments were generally steady, with a 19% YoY increase in shipments (on a non-consolidated basis).
- **Semiconductor use**
Although Q1 was an adjustment period, recovery is expected from Q2 onward, with full-year shipments projected to exceed the previous fiscal year.







		YoY	QoQ
Consolidated Net Sales			
Sales trends of our products (from April to June)	For small-to-medium size		
	For Large size FPD		

■ For small-to-medium size

Demand remained steady for both tablet and smartphone applications.
Production of new models began in Q4 FY2024, easing the seasonal quarterly fluctuations in shipments.

■ For Large size

Shipments increased due to expanded market share in large size TVs.
Although panel production adjustments have begun, shipments remained steady as customers continued to adjust their inventory levels.

		YoY	QoQ
Consolidated Net Sales			
Sales trends of our products (from April to June)	EV		
	ESS and Consumer use, etc.		







■ EV

Demand was steady and shipments increased due to China's subsidy policy. Although EV sales in Europe are showing signs of recovery, inventory adjustments are prolonged.

■ ESS

Demand for ESS and consumer use remained steady, backed by subsidy policies.

Shipments for ESS increased with the start of deliveries to the U.S. market.

		YoY	QoQ
Consolidated Net Sales			
Sales trends of our products (from April to June)	Semiconductor and Medical use		
	Aromatic chemical use		

■ Semiconductor and Medical use

Shipments were adjusted due to regular maintenance at the Mizushima Plant. Backed by robust AI-related investment, demand for memory and certain logic products is expanding.

■ Aromatic chemical use

Shipments were adjusted due to regular maintenance at the Mizushima Plant. The supply-demand imbalance in the synthetic aromatic chemicals market has been prolonged and is further exacerbated by U.S. tariffs.

P.2	Summary
P.4	Topics
P.7	Business Environment (Trends in Exchange Rates and Prices of Raw Materials)
P.8	Performance Summary
P.11	Specialty Materials Business Profit and Loss
P.12	Specialty Materials Business Overview by Segment
P.13	Specialty Plastics Business: COP Situation
P.14	Specialty Plastics Business: Optical Films Situation
P.15	Specialty Binder Materials Business: Battery Materials Situation
P.16	Specialty Chemicals Business: Specialty Chemicals/ Electronic Materials Situation
P.18	Elastomer Business Profit and Loss
P.19	Elastomer Business Overview by Segment
P.20	Elastomer Business: Synthetic Rubbers Situation
P.22	Balance Sheet Overview
P.23	Cash Flow Overview
P.25	FY2025 Point of Revision and Implications for FY2026
P.26	FY2025 Business Environment
P.28	FY2025 Performance Forecast
P.30	FY2025 Dividend Forecast

(Unit: 100m)

	Q1 FY2024	Q4 FY2024	Q1 FY2025	YoY	YoY(%)	QoQ	QoQ(%)
Sales Volume (24/Q1=100)	100	94	96	-4 pt	-4 %	2 pt	3 %
Synthetic rubbers	100	93	95	-5 pt	-5 %	2 pt	2 %
Latexes	100	80	93	-7 pt	-7 %	13 pt	17 %
Chemicals	100	107	104	4 pt	4 %	-3 pt	-2 %
Net Sales	602	581	581	-22	-4 %	-0	-0 %
Synthetic rubbers	455	427	445	-10	-2 %	18	4 %
Latexes	34	32	35	1	3 %	3	8 %
Chemicals	102	105	90	-13	-12 %	-16	-15 %
Others/Eliminations	12	17	12	-0	-2 %	-6	-33 %
Operating Income	38	20	42	5	12 %	23	115 %
Operating income ratio	6%	3%	7%				

Elastomer Business

Net Sales **¥58.1** billion (YoY-4%, QoQ-0%)

OP Income **¥4.2** billion (YoY+12%, QoQ+115%)

Synthetic rubbers

Net Sales **¥44.5** billion (YoY-2%, QoQ+4%)

■ YoY

Net sales and OP Income down due to lacking strength of demand, especially mainly overseas, shipment reductions from adjustments associated with regular maintenance at the Singapore Plant, lower selling prices caused by falling raw material prices, and yen appreciation.

■ QoQ

Despite the impact of selling price down due to falling raw material prices and yen appreciation, both net sales and OP Income were up due to higher shipments following the completion of domestic regular maintenance and a reduction in headquarters expense allocation.

Latexes

Net Sales **¥3.5** billion (YoY+3%, QoQ+8%)

■ YoY, QoQ





Despite the impact of lower selling prices due to falling raw material prices and yen appreciation, both net sales and OP Income were up due to higher shipments following the completion of regular maintenance and a reduction in headquarters expense allocation.

Chemicals

Net Sales **¥9.0** billion (YoY-12%, QoQ-15%)

■ YoY, QoQ

Net sales down due to shipment adjustments associated with regular maintenance at the Mizushima Plant. Although affected by yen appreciation, OP Income increased due to selling price adjustments and improved unit FME resulting from increased production.

		YoY	QoQ
Consolidated Net Sales		98%	104%
Sales trends of our products	Specialty rubbers		
	General-purpose rubbers		

■ Specialty rubbers

With demand lacking strength, especially in overseas markets, shipments declined YoY.
With shipment adjustments due to regular maintenance at the Takaoka Plant completed, shipments increased QoQ.

■ General-purpose rubbers

Shipments declined YoY due to shipment adjustments associated with regular maintenance at the Singapore Plant.
With shipment adjustments due to regular maintenance at the Tokuyama Plant completed, shipments increased QoQ.

P.2	Summary
P.4	Topics
P.7	Business Environment (Trends in Exchange Rates and Prices of Raw Materials)
P.8	Performance Summary
P.11	Specialty Materials Business Profit and Loss
P.12	Specialty Materials Business Overview by Segment
P.13	Specialty Plastics Business: COP Situation
P.14	Specialty Plastics Business: Optical Films Situation
P.15	Specialty Binder Materials Business: Battery Materials Situation
P.16	Specialty Chemicals Business: Specialty Chemicals/ Electronic Materials Situation
P.18	Elastomer Business Profit and Loss
P.19	Elastomer Business Overview by Segment
P.20	Elastomer Business: Synthetic Rubbers Situation
P.22	Balance Sheet Overview
P.23	Cash Flow Overview
P.25	FY2025 Point of Revision and Implications for FY2026
P.26	FY2025 Business Environment
P.28	FY2025 Performance Forecast
P.30	FY2025 Dividend Forecast

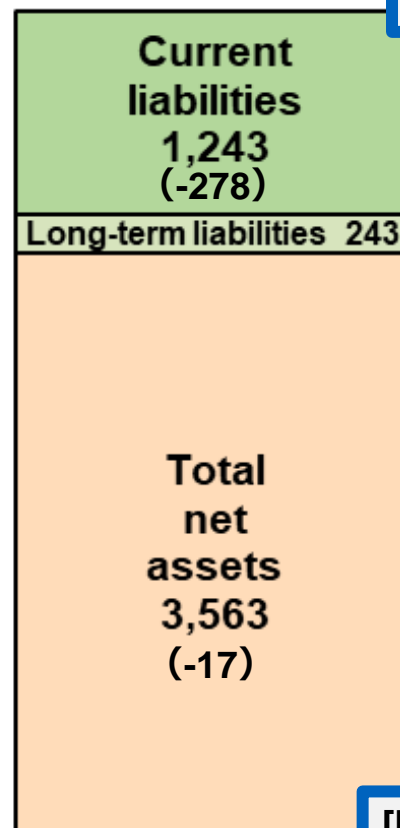
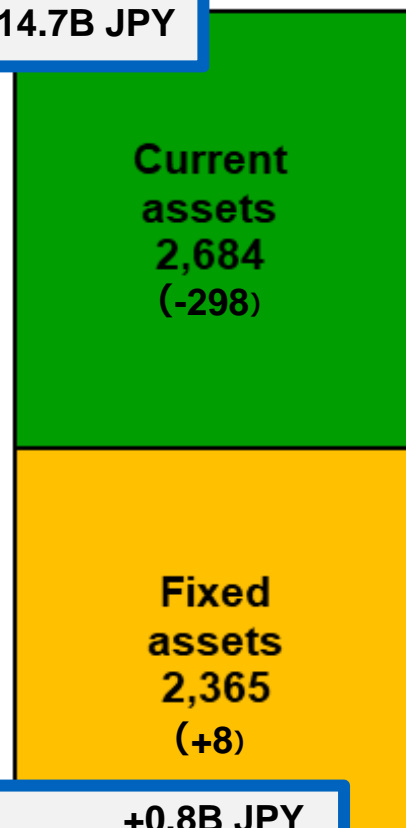
(Unit : 100m)

()=vs end of FY2024

Total 5,049 (-289)

[Current assets] -29.8B JPY
 ◆Cash and deposits +5.5B JPY
 ◆Accounts receivable -24.3B JPY
 ◆Inventory assets -14.7B JPY

[Current liabilities] -27.8B JPY
 ◆Trade payables -21.1B JPY
 ◆Commercial paper +2.0B JPY

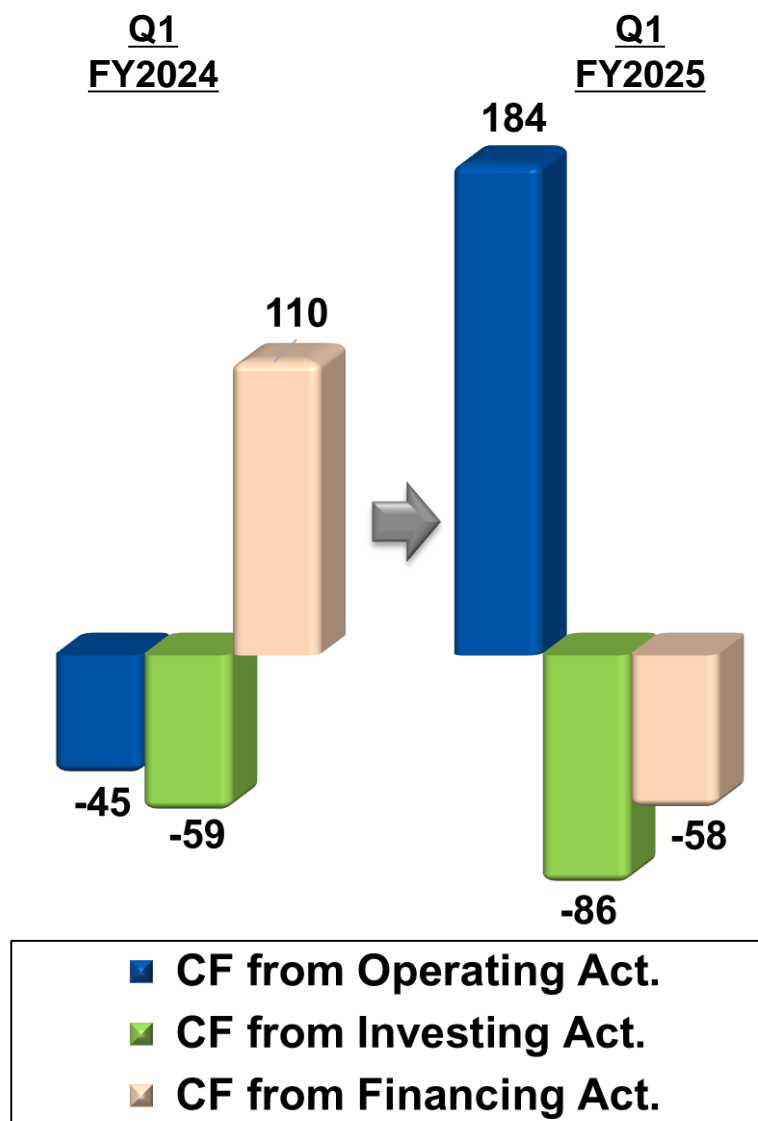


Total net assets
 3,563
 (-17)

[Non-current assets] +0.8B JPY
 ◆Property, plant and equipment +0B JPY
 ◆Investment securities +2.3B JPY

[Net assets] -1.7B JPY
 ◆Equity ratio 70.4% (+3.5)
 ◆D/E ratio 0.08 (+0.01)

(Unit: 100m)



(Unit: 100m)

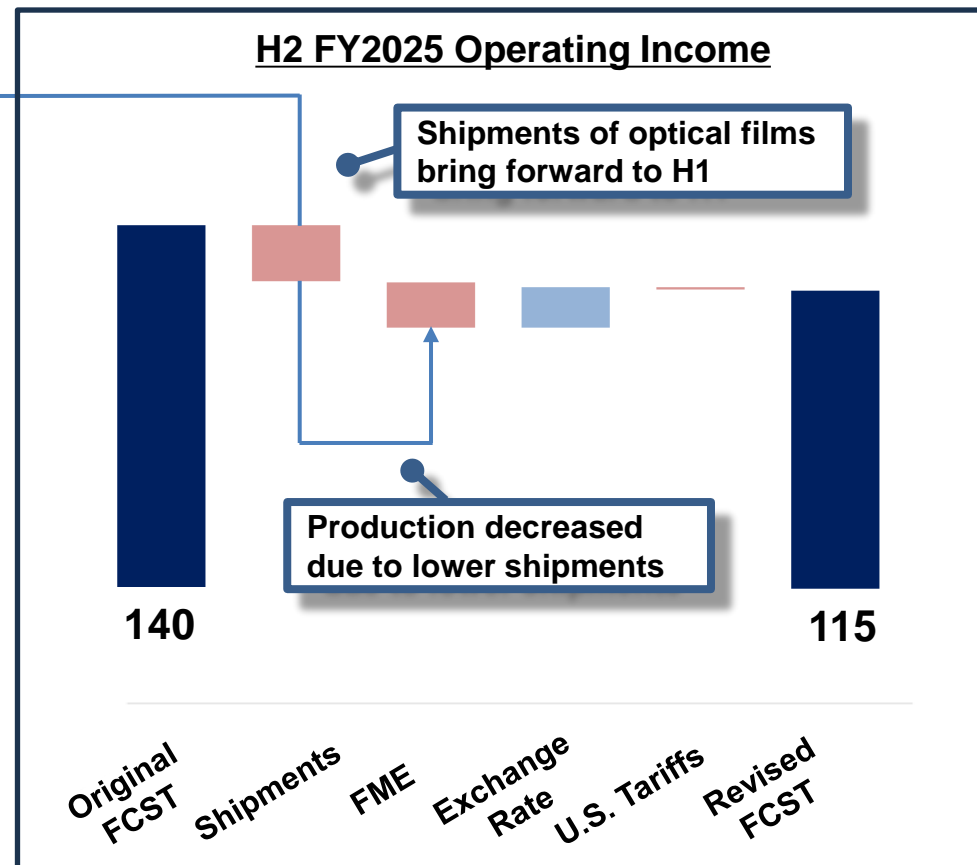
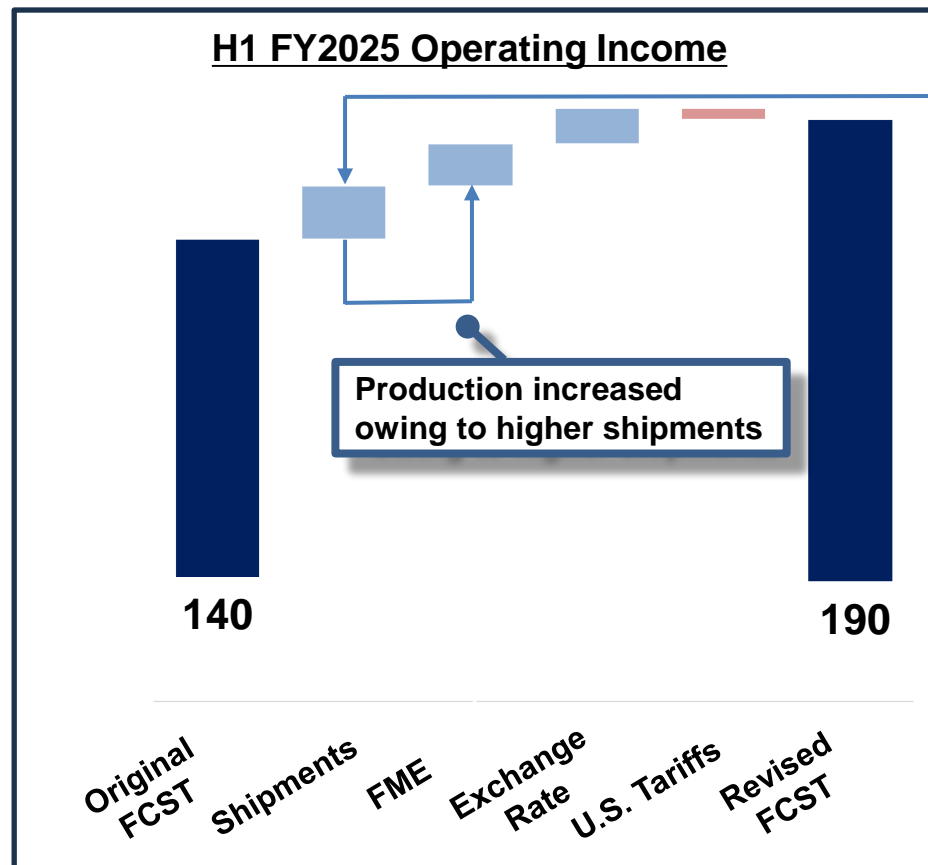
	Q1 FY2024	Q1 FY2025
CF from Operating Act.	-45	184
CF from Investing Act.	-59	-86
Free CF	-104	98
CF from Financing Act.	110	-58
CF	6	40

[CF from Operating Act.]	+22.9B JPY
◆ Profits before income taxes	+0.1B JPY
◆ Taxes	+4.6B JPY
◆ Depreciation expenses	-0.5B JPY
◆ Working capital	+26.4B JPY
◆ Others	-7.7B JPY

[CF from Financing Act.]	-16.8B JPY
◆ Borrowing/CP	-15.0B JPY
◆ Dividends	-1.7B JPY
◆ Share buyback and cancellation	-0.1B JPY
◆ Others	-0.1B JPY

P.2	Summary
P.4	Topics
P.7	Business Environment (Trends in Exchange Rates and Prices of Raw Materials)
P.8	Performance Summary
P.11	Specialty Materials Business Profit and Loss
P.12	Specialty Materials Business Overview by Segment
P.13	Specialty Plastics Business: COP Situation
P.14	Specialty Plastics Business: Optical Films Situation
P.15	Specialty Binder Materials Business: Battery Materials Situation
P.16	Specialty Chemicals Business: Specialty Chemicals/ Electronic Materials Situation
P.18	Elastomer Business Profit and Loss
P.19	Elastomer Business Overview by Segment
P.20	Elastomer Business: Synthetic Rubbers Situation
P.22	Balance Sheet Overview
P.23	Cash Flow Overview
P.25	FY2025 Point of Revision and Implications for FY2026
P.26	FY2025 Business Environment
P.28	FY2025 Performance Forecast
P.30	FY2025 Dividend Forecast

(Unit: 100m)











*The range of impact from increases and decreases is illustrated conceptually.

*FME: Fixed Manufacturing Expenses

[Our outlook]

- Optical films: Shipments bring forward to H1 due to U.S. tariffs, while annual shipments up YoY. Shipments down in H2, while the adjustment is temporary. Demand is growing, and shipments in FY2026 up YoY.
- Synthetic rubbers: Shipments for export of general-purpose rubber down in line with market conditions in H2. Shipments up in FY2026 in case market conditions recover.

	H1	H2	
Specialty Materials			Main Factors
Specialty Plastics			Optical Films: Shipments down in H2 due to production adjustment of panels and seasonal adjustment of mobile devices, while H1 demand steady. COP: No significant changes in the situation, steady.
Specialty Binder Materials			Battery materials: Demand is steady both H1 and H2.
Specialty Chemicals			Specialty chemicals: Demand sluggish for aromatic chemical use both H1 and H2. No significant changes in the situation for semiconductor use, steady.

*Business environment in H1 and H2 are our outlook as of July 30 versus the original performance forecast.

	H1	H2	
Elastomers			Main Factors
Synthetic Rubbers			Demand of HNBR and S-SBR are steady in H1. Shipments for export of general-purpose rubber down in line with market conditions in H2.
Latexes			No significant changes in the situation.
Chemicals			No significant changes in the situation.

*Business environment in H1 and H2 are our outlook as of July 30 versus the original performance forecast.

(Unit: 100m)

Net Sales

	FY2025 Forecast (Original as of 4/25/2025)			FY2025 Forecast (Revised as of 7/30/2025)			H1 Diff.	H2 Diff.	Full Year Diff.
	H1	H2	Full Year	H1	H2	Full Year			
Specialty Materials Biz.	575	580	1,155	625	575	1,200	+50	-5	+45
Elastomer Business	1,150	1,160	2,310	1,150	1,140	2,290	0	-20	-20
Others/Eliminations, etc.	310	320	630	325	335	660	+15	+15	+30
Net Sales (consolidated)	2,035	2,060	4,095	2,100	2,050	4,150	+65	-10	+55

Operating Income

	FY2025 Forecast (Original as of 4/25/2025)			FY2025 Forecast (Revised as of 7/30/25)			H1 Diff.	H2 Diff.	Full Year Diff.
	H1	H2	Full Year	H1	H2	Full Year			
Specialty Materials Biz.	95	95	190	125	80	205	+30	-15	+15
Elastomer Business	40	35	75	60	20	80	+20	-15	+5
Others/Eliminations, etc.	5	10	15	5	15	20	0	+5	+5
Operating Income (consolidated)	140	140	280	190	115	305	+50	-25	+25

- Original FCST assumptions: US\$=¥140, €=¥160, Naphtha/KL=¥63,000, Asian butadiene/MT=US\$1,100
- Revised FCST assumptions: US\$=¥145, €=¥170, Naphtha/KL=¥63,000, Asian butadiene/MT=US\$1,100
- The impact of U.S. tariffs has been factored in changes to exchange rate, price of raw materials and current sales trends forecast.
- Sensitivity of exchange rate to annual operating income: ¥1/US\$: Approx. ¥0.3B, ¥1/€: Approx. ¥0.2B Increase due to yen depreciation

P.2	Summary
P.4	Topics
P.7	Business Environment (Trends in Exchange Rates and Prices of Raw Materials)
P.8	Performance Summary
P.11	Specialty Materials Business Profit and Loss
P.12	Specialty Materials Business Overview by Segment
P.13	Specialty Plastics Business: COP Situation
P.14	Specialty Plastics Business: Optical Films Situation
P.15	Specialty Binder Materials Business: Battery Materials Situation
P.16	Specialty Chemicals Business: Specialty Chemicals/ Electronic Materials Situation
P.18	Elastomer Business Profit and Loss
P.19	Elastomer Business Overview by Segment
P.20	Elastomer Business: Synthetic Rubbers Situation
P.22	Balance Sheet Overview
P.23	Cash Flow Overview
P.25	FY2025 Point of Revision and Implications for FY2026
P.26	FY2025 Business Environment
P.28	FY2025 Performance Forecast
P.30	FY2025 Dividend Forecast

Shareholder Return Policy

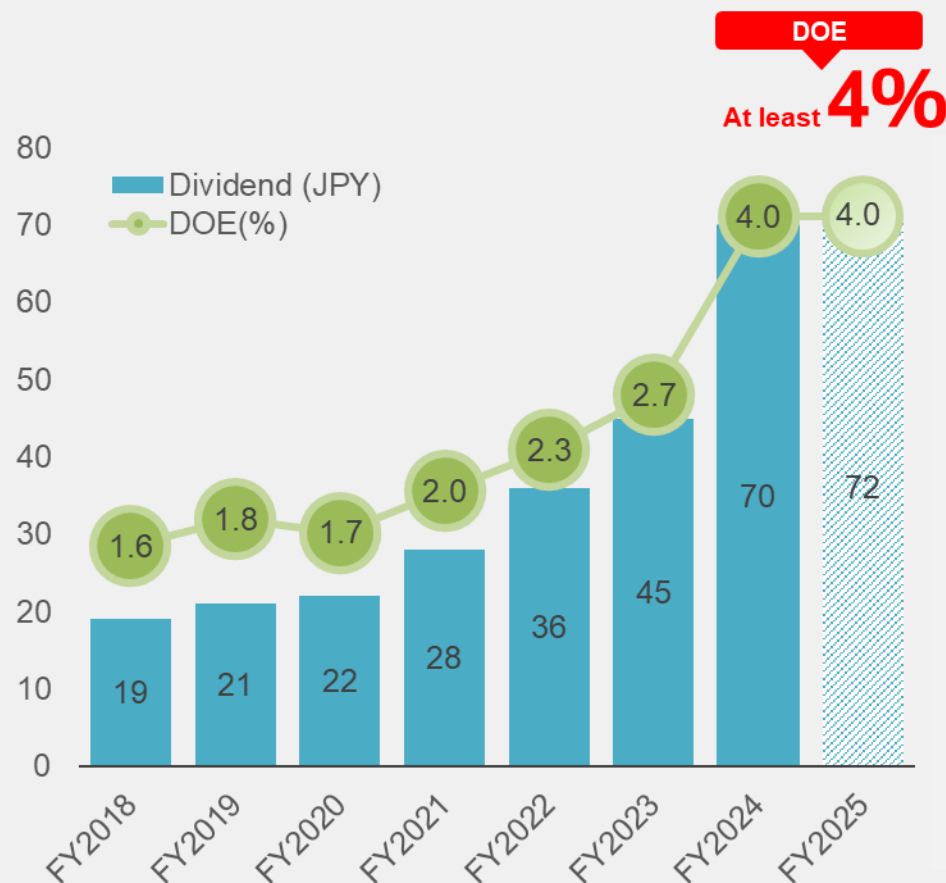
1 Adopt DOE as a KPI for dividends and **DOE of at least 4%**

2 Share buyback (planned)

FY2024–FY2026

¥40.0B

- FY2024 ¥20.0B (Carried out)
- FY2025 ¥10.0B (In progress)
- FY2026 ¥10.0B (Forecast)



- The annual dividend will remain unchanged at 72 yen (YoY+¥2)
- The annual dividend is expected to increase for 16 consecutive years since FY2010.
- Purchase of treasury stock is underway, with an upper limit of 10 million shares/10 billion yen

Next Announcement

Financial Results Q2 FY2025	October 30th, 2025
--	--------------------------------------

Subject to change without notice

Zeon's plans, forecasts, and other data appearing in this presentation were calculated based on information which was currently available and therefore includes risks and uncertainties. Actual results may differ depending on various factors.

Click [here](#) for
ZEON Integrated report

(Unit: 100m)

FY2023 FY2024 FY2025

Q1

Net Sales	3,823	4,206	1,031
Specialty Materials Biz.	1,074	1,216	293
Specialty plastics	642	793	197
Specialty binder materials	234	225	53
Specialty chemicals	156	158	33
Medical devices, etc.	43	39	10
Elastomer Business	2,153	2,366	581
Synthetic rubbers	1,642	1,769	445
Latexes	109	142	35
Chemicals	350	403	90
Others/Eliminations	52	52	12
Other Biz./Eliminations, etc.	596	625	157

FY2023 FY2024 FY2025

Q1

Operating Income	205	293	121
Specialty Materials Biz.	132	176	74
Specialty plastics	73	139	55
Specialty binder materials	44	22	10
Specialty chemicals	21	19	8
Medical devices, etc.	-5	-4	1
Elastomer Business	66	109	42
Other Biz./Eliminations, etc.	6	8	5

Reference: Specialty Materials Business Operating Income Variance (QoQ) **ZEON**

(Unit: JPY100m)

+ : Improvement in unit FME
Loss on disposal and valuation for inventories for Specialty chemicals and Electronic materials
(Increased losses in Q4 FY24)

+ : Increase in sales volume of COP for optical and medical use, etc., Battery materials and Optical films

+4

+18

-0

-2

+25

- : Reduction in yen-converted selling prices due to yen appreciation

+ : Reduction in new product development expenses
(Increased expenses in Q4 FY24)

24/Q4
31

+43

25/Q1
74

Sales
QTY

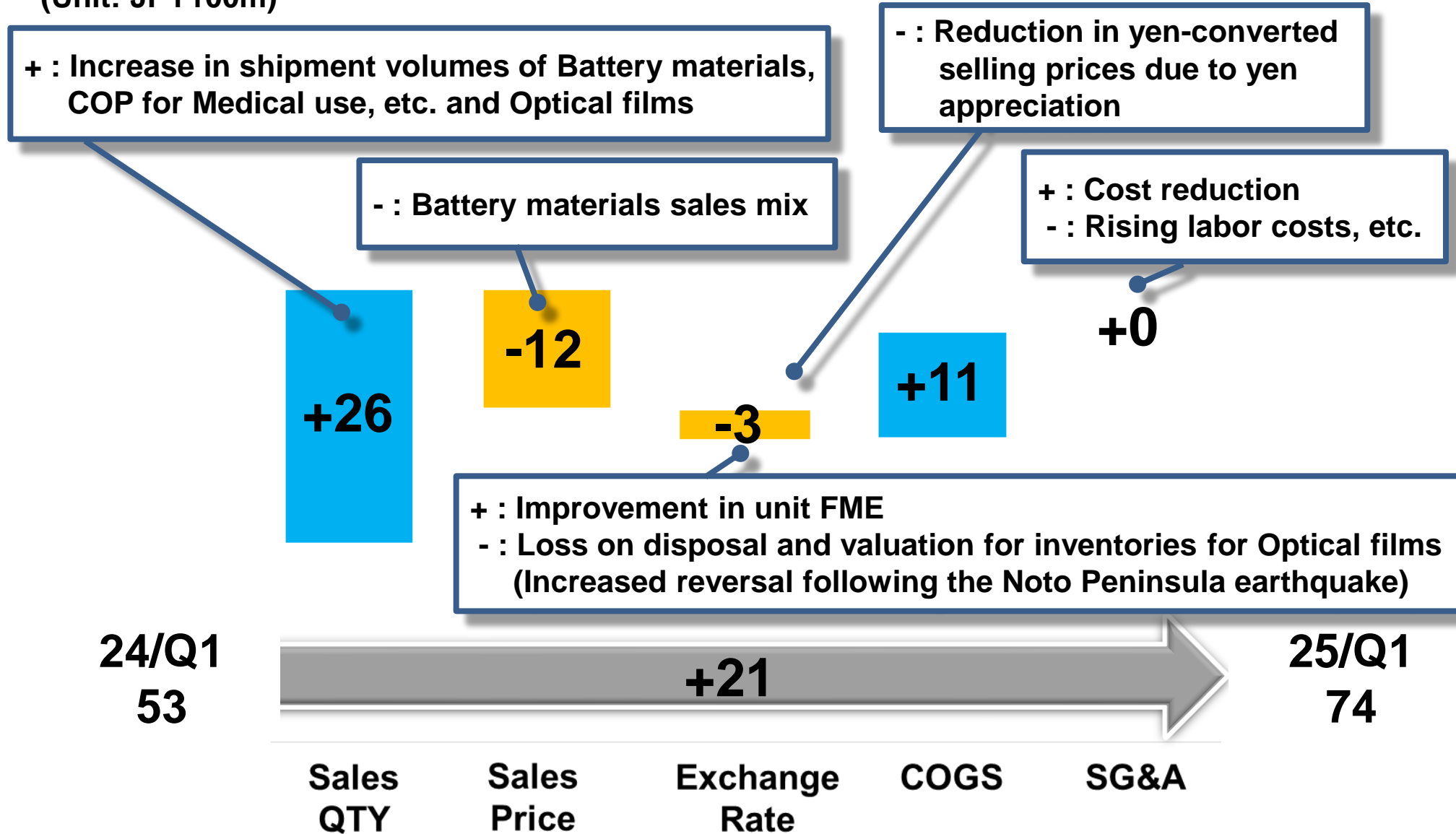
Sales
Price

Exchange
Rate

COGS

SG&A

(Unit: JPY100m)



(Unit: JPY100m)

+ : Increase in sales volume of Synthetic rubbers
 For chemicals, sales volume of Thai products increased, while sales volume of Japanese products were adjusted due to regular maintenance at the Mizushima Plant.

+ : Decrease in allocated headquarters expenses
 (Increased expenses in Q4 FY24)

+ : Raw material prices down

+27**-12****-10****+10****+7**

- : Selling price down
 reflecting raw material prices

- : Reduction in yen-converted selling prices due to yen appreciation

24/Q4
20

+23

25/Q1
42

Sales
QTY

Sales
Price

Exchange
Rate

COGS**SG&A**

(Unit: JPY100m)

+ : Chemicals sales volume up for both Thai and Japanese products

+ : Selling price adjustments for Chemicals

+ : Cost reduction
- : Rising labor costs, etc.

+2

-10

-3

+7

+8

- : Reduction in yen-converted selling prices due to yen appreciation

+ : Raw material prices down

24/Q1
38

25/Q1
42

+5

Sales
QTY

Sales
Price

Exchange
Rate

COGS

SG&A

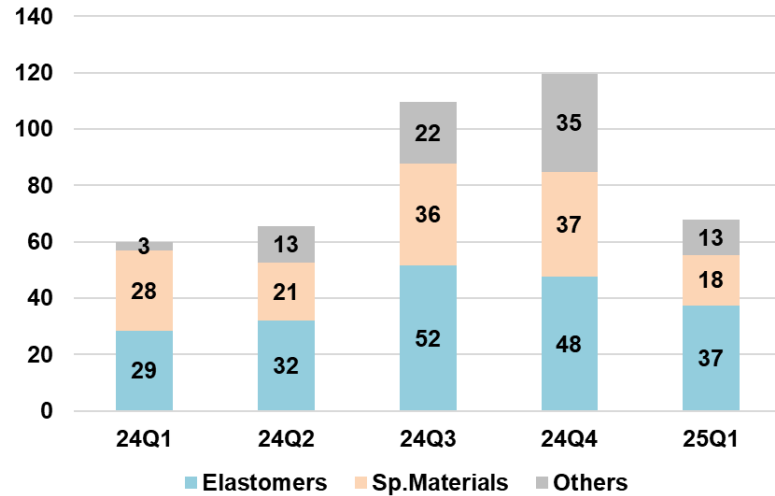
(Unit: 100m)

[Non-operating profit and loss]	FY2024 Q1	FY2025 Q1	YoY
Interest income/dividends	12	11	-1
Interest expenses	-0	-0	-
Fixed costs for inactive non-current assets	-1	-1	-
Provision of allowance for doubtful accounts	-2	-1	+1
Exchange gain and loss	21	-9	-30
Other	2	-1	-3
Total non-operating profit and loss	32	-2	-33

[Extraordinary profit and loss]	FY2024 Q1	FY2025 Q1	YoY
Impairment loss	-5	-8	-3
Loss on disposal of non-current assets	-0	-1	-
Gain/loss on sale of investment securities	2	0	-1
Loss on valuation of investment securities	-7	0	+7
Other	-1	0	+1
Total extraordinary profit and loss	-12	-8	+4

(Unit: JPY100m)

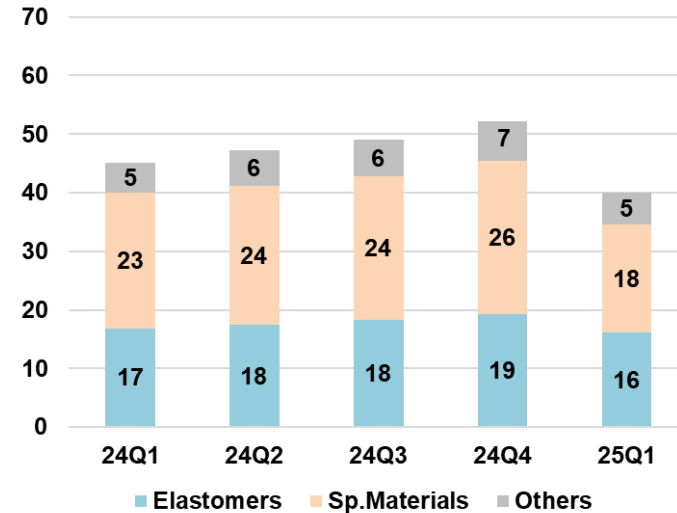
[Capital Expenditures]



**FY24
355**

**FY25
690**

[Depreciation & Amrtization]



**FY24
194**

**FY25
161**

[R&D Expenses]

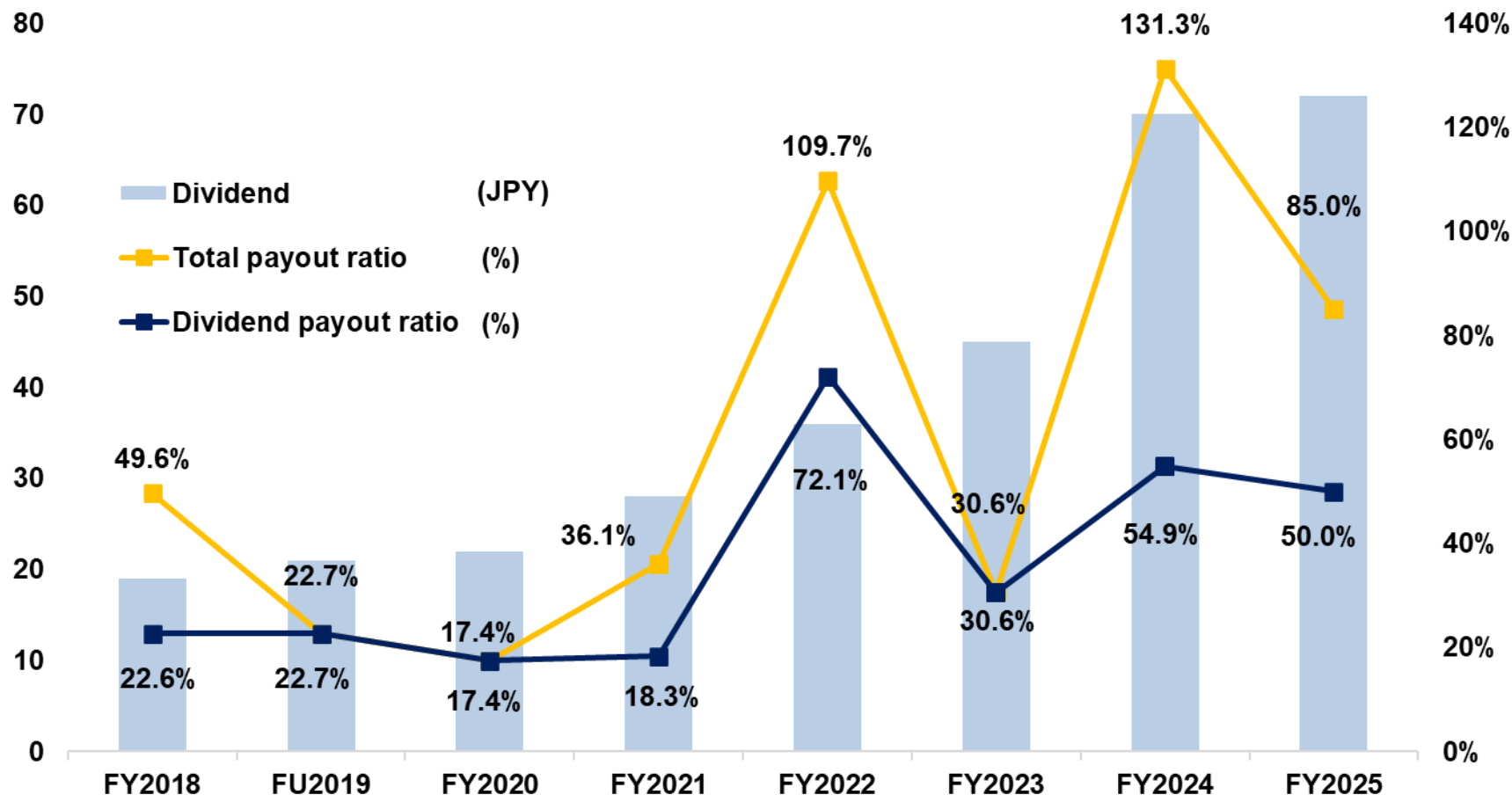
**FY24
182**

**FY25
175**

Reference: Dividend payout ratio, Total return ratio and Dividend yield

(Unit: JPY100m)

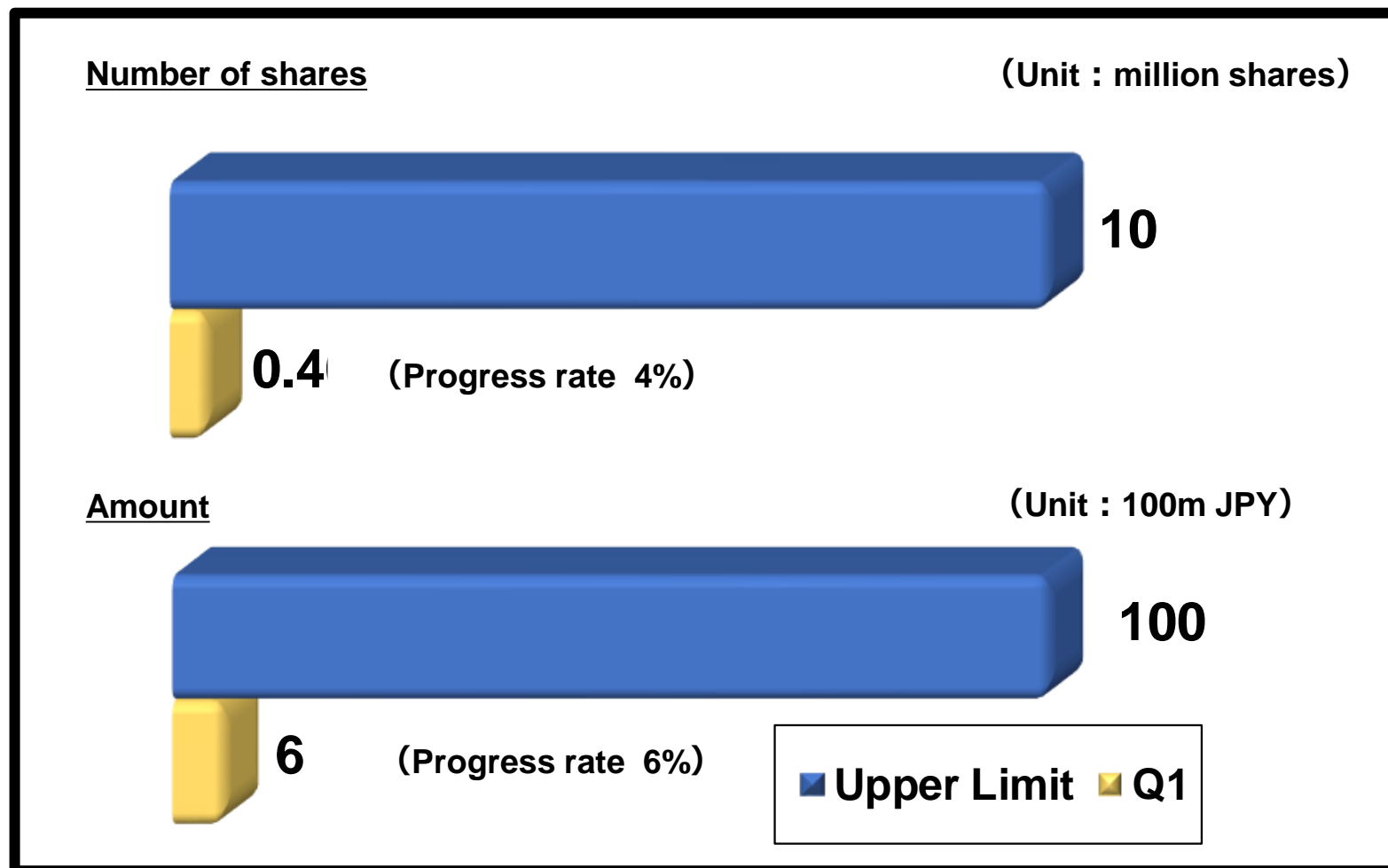
(Unit: %)



■ Dividend yield of 4.48 (based on closing price on July 25, 2025)

- Purchase of treasury stock is underway, with an upper limit of 10 million shares/10 billion yen.
- All shares will be cancelled after the purchase is complete.

[Purchase of Treasury Stock Status as of June 30]



Positives**Early recovery in
end market demand****Depreciation of the yen****Early recovery in market
conditions****Yen depreciation/
dollar appreciation****Economic recovery****Yen depreciation/
euro appreciation****Negatives****Delay recovery in
end market demand****Appreciation of the yen****Prolong recovery in market
conditions****Yen appreciation/
dollar depreciation****Economic recession****Yen appreciation/
euro depreciation**