Financial Results The 1st Quarter of FY2021



July 30, 2021
ZEON CORPORATION

Content of Report



- P.2 Summary and Segment Overview
- P.3 Business Environment (Trends in Exchange Rates and Prices of Raw Materials)
- P.5 Performance Summary (Overall)
- P.6 Performance Summary (By Segment)
- P.8 Elastomer Business Overview
- P.9 Elastomer Business Profit and Loss
- P.10 Elastomer Business Operating Income Variance
- P.13 Specialty Materials Business Profit and Loss
- P.14 Specialty Materials Operating Income Variance
- **P.16 Battery Materials Situation**
- **P.17 Optical Plastics Situation**
- P.18 Optical Films Situation
- P.20 Balance Sheet Overview
- P.21 Cash Flow Overview
- P.22 1H FY2021 Performance Forecast

Q1 FY2021 Summary and Segment Overview



[Summary]

- ◆ Overall, both Elastomers and Specialty Materials were steady. In Q1, both net sales and operating income were up YoY and QoQ.
- **♦** COVID-19 did not impact procurement or production.

[Elastomer Business Overview]

- Demand was steady, but some shipments were delayed due to a shortage of export containers.
- Operating income fell short of the previous quarter due to rising prices of raw materials and a substantial increase in ocean freight charges.

7

[Specialty Materials Business Overview]

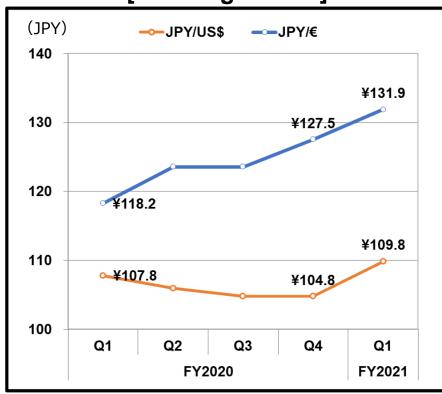
- Demand was steady for battery materials, optical films, and other materials.
- Operating income was up over the previous quarter owing to sales volume raise of the battery materials and postponement of experimental production associated with optical films.

Q1 FY2021 Business Environment

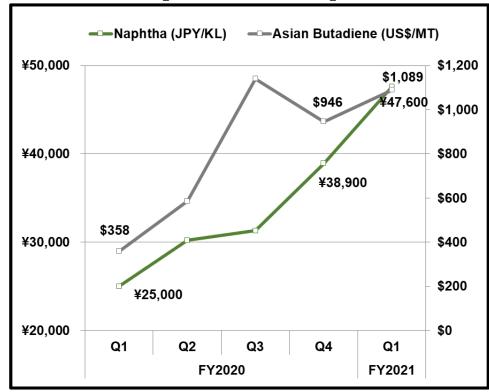




[Exchange Rates]



[Raw Materials]



	Q1-FY2020	Q4-FY2020	Q1-FY2021	YoY	QoQ
JPY/US\$	¥107.8	¥104.8	¥109.8	+2%	+5%
JPY/€	¥118.2	¥127.5	¥131.9	+12%	+3%
Naphtha (JPY/KL)	¥25,000	¥38,900	¥47,600	+90%	+22%
Asian Butadiene (JPY/MT)	\$358	\$946	\$1,089	+204%	+15%

Content of report



- P.2 Summary and Segment Overview
- P.3 Business Environment (Trends in Exchange Rates and Prices of Raw Materials)

P.5 Performance Summary (Overall)

- P.6 Performance Summary (By Segment)
- P.8 Elastomer Business Overview
- P.9 Elastomer Business Profit and Loss
- P.10 Elastomer Business Operating Income Variance
- P.13 Specialty Materials Business Profit and Loss
- P.14 Specialty Materials Operating Income Variance
- **P.16 Battery Materials Situation**
- **P.17 Optical Plastics Situation**
- P.18 Optical Films Situation
- P.20 Balance Sheet Overview
- P.21 Cash Flow Overview
- P.22 1H FY2021 Performance Forecast

Q1 FY 2021 Performance Summary (Overall)



(Unit : JPY100m)

	Q1 FY2020	Q4 FY2020	Q1 FY2021	YoY	QoQ
Net Sales	695	857	872	+177	+15
Operating Income	43	123	139	+96	+15
Ordinary Income	51	157	148	+98	-9
Net Income	36	103	101	+65	-2

■ YoY: Net sales +17.7B JPY, operating income +9.6B JPY

■ QoQ: Net sales +1.5B JPY, operating income +1.5B JPY

^{*} Results at overseas subsidiaries from January to March 2021 are consolidated in Q1.

Q1 FY 2021 Performance Summary (By Segment)



(Unit: JPY100m)

Net Sales	Q1 FY2020	Q4 FY2020	Q1 FY2021	YoY	QoQ
Elastomer Business	371	472	487	+116	+15
Specialty Materials Biz.	223	253	252	+28	-1
Others/Eliminations, etc.	106	132	133	+27	+1
Net sales (consolidated)	695	857	872	+177	+15

Operating Income	Q1 FY2020	Q4 FY2020	Q1 FY2021	YoY	QoQ
Elastomer Business	-1	70	61	+62	-9
Specialty Materials Biz.	48	56	78	+29	+21
Others/Eliminations, etc.	2	-3	0	-2	+3
Op. Income (consolidated)	43	123	139	+96	+15

Content of report

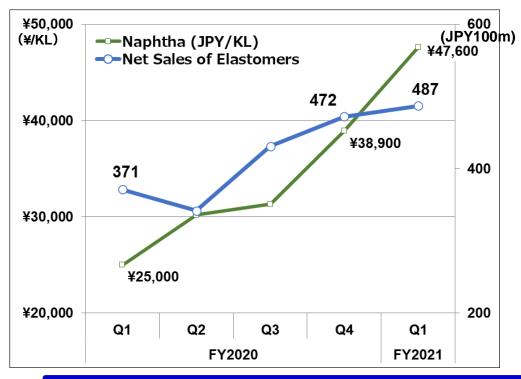


- P.2 Summary and Segment Overview
- P.3 Business Environment (Trends in Exchange Rates and Prices of Raw Materials)
- P.5 Performance Summary (Overall)
- P.6 Performance Summary (By Segment)
- P.8 Elastomer Business Overview
- P.9 Elastomer Business Profit and Loss
- P.10 Elastomer Business Operating Income Variance
- P.13 Specialty Materials Business Profit and Loss
- P.14 Specialty Materials Operating Income Variance
- **P.16 Battery Materials Situation**
- **P.17 Optical Plastics Situation**
- P.18 Optical Films Situation
- P.20 Balance Sheet Overview
- P.21 Cash Flow Overview
- P.22 1H FY2021 Performance Forecast

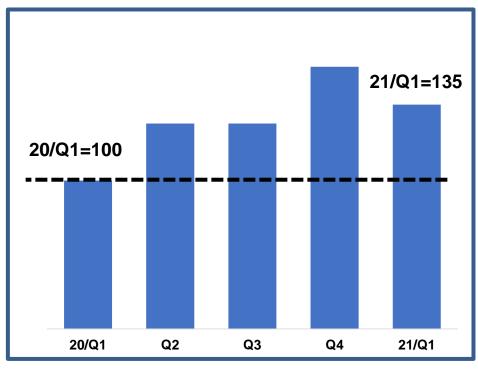
Elastomer Business Overview



[Naphtha Price vs. Elastomers Net Sales]



[Synthetic Rubbers Sales Volume]



- Net sales up owing to price adjustment associated with increase in price of raw materials
- Demand for synthetic rubbers were steady, but some shipments delayed due to shortage of export containers

Elastomer Business Profit and Loss

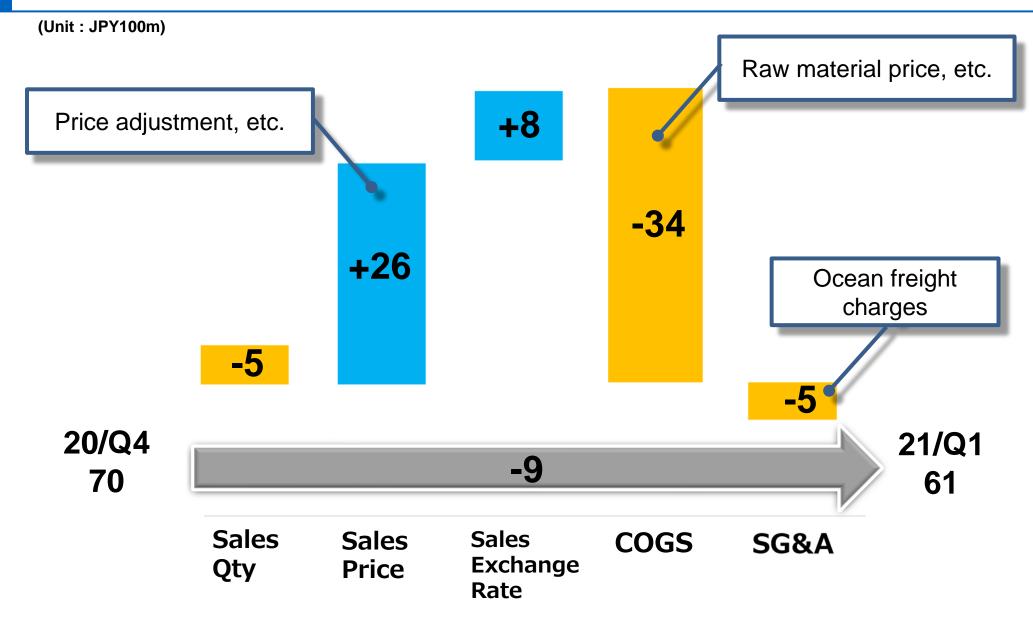


(Unit : JPY100m)								
	Q1-2020	Q4-2020	Q1-2021	YoY	YoY (%)	QoQ	QoQ	
Sales volume (Q1-2020=100)	100	132	120	20 pt	20 %	-12 pt	-9 °	%
Synthetic Rubbers	100	153	135	35 pt	35 %	-17 pt	-11	%
Latexes	100	108	123	23 pt	23 %	15 pt	14	%
Chemicals	100	115	90	-10 pt	-10 %	-25 pt	-22	%
Net sales	371	472	487	116	31 %	15	3 9	%
Synthetic Rubbers	245	319	308	63	26 %	-11	-4	%
Latexes	33	51	76	44	135 %	25	49	%
Chemicals	81	88	95	14	17 %	7	8 9	%
Others/Eliminations	13	14	8	-5	-36 %	-6	-40 °	%
Operating income	-1	70	61	62	%	-9	-13 9	%
Operating income ratio	0%	15%	12%					

- Sales volume: YoY decrease due to shortage of export containers
- Net sales: Sales up with price formula associated with raw materials and price adjustment
- Operating income: Down due to increase in price of raw materials and ocean freight charges

Elastomer Business Operating Income Variance (QoQ)

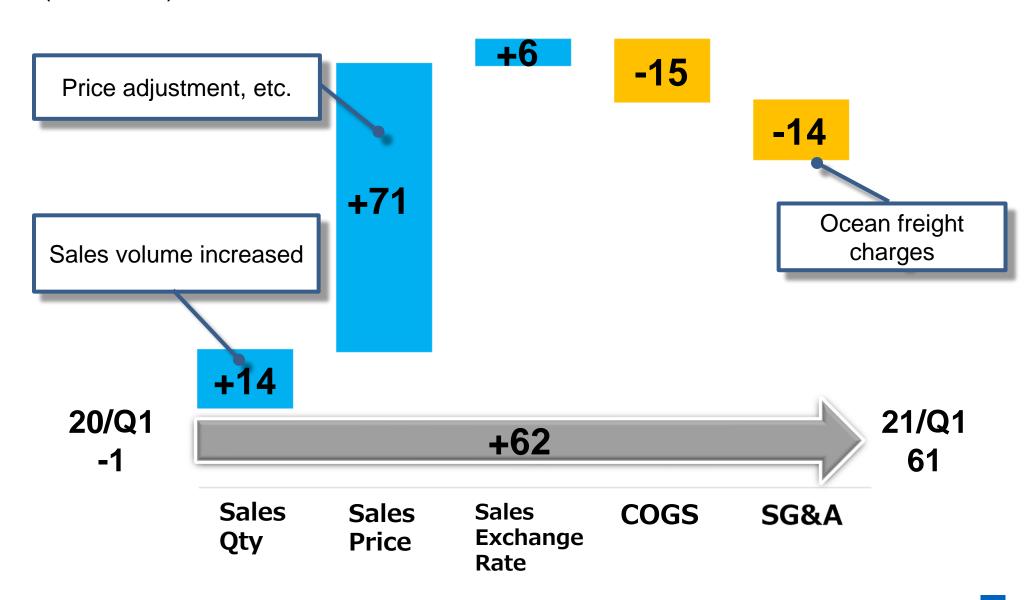




Elastomer Business Operating Income Variance (YoY)



(Unit : JPY100m)



Content of report



- P.2 Summary and Segment Overview
- P.3 Business Environment (Trends in Exchange Rates and Prices of Raw Materials)
- P.5 Performance Summary (Overall)
- P.6 Performance Summary (By Segment)
- P.8 Elastomer Business Overview
- P.9 Elastomer Business Profit and Loss
- P.10 Elastomer Business Operating Income Variance
- P.13 Specialty Materials Business Profit and Loss
- P.14 Specialty Materials Operating Income Variance
- **P.16 Battery Materials Situation**
- **P.17 Optical Plastics Situation**
- P.18 Optical Films Situation
- P.20 Balance Sheet Overview
- P.21 Cash Flow Overview
- P.22 1H FY2021 Performance Forecast

Specialty Materials Business Profit and Loss

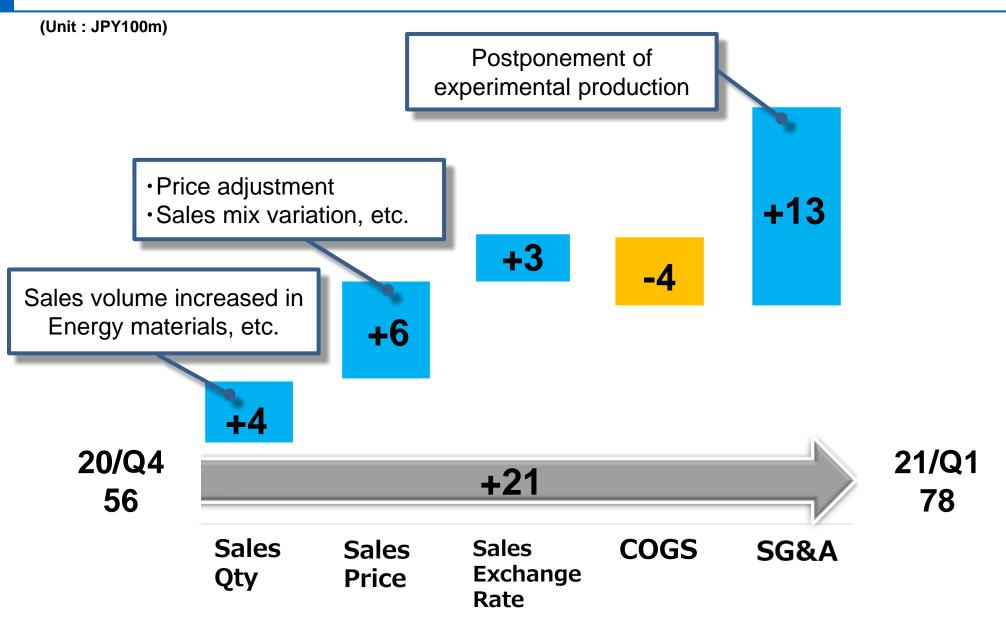


(Unit : JPY100m)							
	Q1-2020	Q4-2020	Q1-2021	YoY	YoY (%)	QoQ	QoQ (%)
Net sales	223	253	252	28	13 %	-1	0 %
Specialty plastics	141	159	156	15	11 %	-3	-2 %
Specialty chemicals	70	81	83	12	18 %	1	2 %
Medical devices, etc.	12	12	13	1	7 %	1	7 %
Operating income	48	56	78	29	61 %	21	38 %
Operating income ratio	22%	22%	31%				

- Net sales
 Both specialty plastics and specialty chemicals roughly same as previous quarter
- Operating income
 Up QoQ owing to sales volume raise of the battery materials and postponement of experimental production associated with optical films

Specialty Materials Operating Income Variance (QoQ)





Specialty Materials Operating Income Variance (YoY)



(Unit : JPY100m) Sales volume increased +11 FME reduction due to increased +18 production • Cost reduction, etc. 21/Q1 20/1Q +29 48 **78** SG&A Sales **Sales** Sales **COGS Exchange** Qty Price

Rate

Battery Materials Situation (Sales volume)



	YoY	QoQ
EV	195%	123%
Consumer use, etc.	118%	126%
Total	166%	123%

■EV

Sales to Europe, USA, and China were steady

■ Consumer use, etc.

Sales for home appliances, etc. were steady

Sales for mobile devices recovered

Sales for industrial use (ESS) were steady

Optical Plastics Situation (Sales volume)



	YoY	QoQ
Optical use	98%	130%
Medical use, etc.	86%	91%
Total	90%	101%

Steady demand for both optical use and medical use, but sales volume controlled in preparation for capacity enhancement construction to be completed in July and regular inspection period

Optical Films Situation (Sales volume)



	YoY	QoQ
For small-to-medium size	118%	99%
For large size FPD	115%	104%
Total	115%	103%

Steady demand for both small-to-medium size and large size

Content of report



- P.2 Summary and Segment Overview
- P.3 Business Environment (Trends in Exchange Rates and Prices of Raw Materials)
- P.5 Performance Summary (Overall)
- P.6 Performance Summary (By Segment)
- P.8 Elastomer Business Overview
- P.9 Elastomer Business Profit and Loss
- P.10 Elastomer Business Operating Income Variance
- P.13 Specialty Materials Business Profit and Loss
- P.14 Specialty Materials Operating Income Variance
- **P.16 Battery Materials Situation**
- **P.17 Optical Plastics Situation**
- P.18 Optical Films Situation
- P.20 Balance Sheet Overview
- P.21 Cash Flow Overview
- P.22 1H FY2021 Performance Forecast





(Unit: JPY100m)

Total assets 4,621 (+133)

()=Vs. end of FY2020

[Current assets] +7.7B JPY

- ♦Inventory assets +5.1B JPY
- **♦** Accounts receivable +2.9B JPY

Current assets 2,410 (+77)

Non-current assets 2,211 (+55)

[Non-current assets] +5.5B JPY Investment securities +3.6B JPY Current liabilities 1,213

(+75)

Long-term liabilites 290(-77)

Reclassification of corporate bonds from long-term to short-term -10.0B JPY

[Current liabilities] +7.5B JPY

bonds from long-term to

short-term +10.0B JPY

Reclassification of corporate

Net assets 3,117

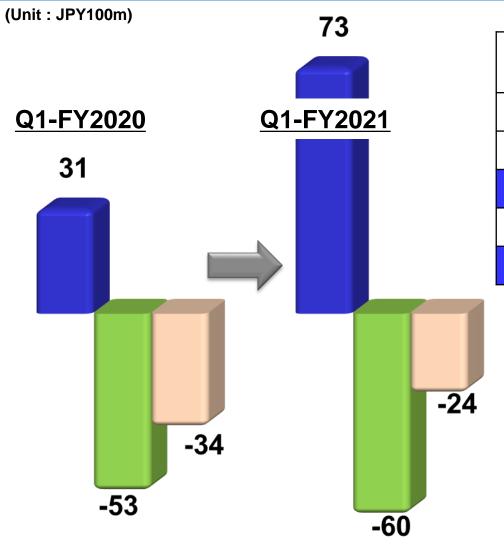
(+135)

- ♦ Interest-bearing debt 19.0B JPY (+/- 0)
- ◆ Equity ratio 66.8% (+1.0)
- ◆ D/E ratio 0.06 (+/- 0)

[Net assets] +13.5B JPY

C/F





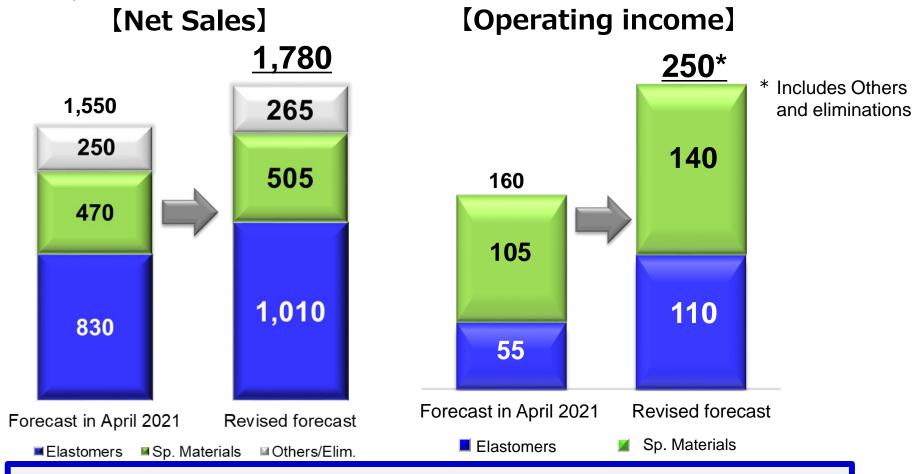
	Q1 FY2020	Q1 FY2021
CF from Operating Act.	31	73
CF from Investing Act.	-53	-60
Free CF	-22	12
CF from Financing Act.	-34	-24
CF	-56	-12

- CF from Operating Act.
- CF from Investing Act.
- ■ CF from Financing Act.

Revision to 1H FY2021 Forecast



(Unit: JPY100m)



- Forecast for 1H net sales and operating income revised to 178.0B JPY and 25.0B JPY, respectively (US\$=¥110, €=¥131)
- 2H forecast left as-is (under scrutiny)

Reference: Revision of forecast for the FY2021



Unit : JPY100m

// *JPY

Revision of first half forecast (From April 1 to September 30, 2021) (consolidated)

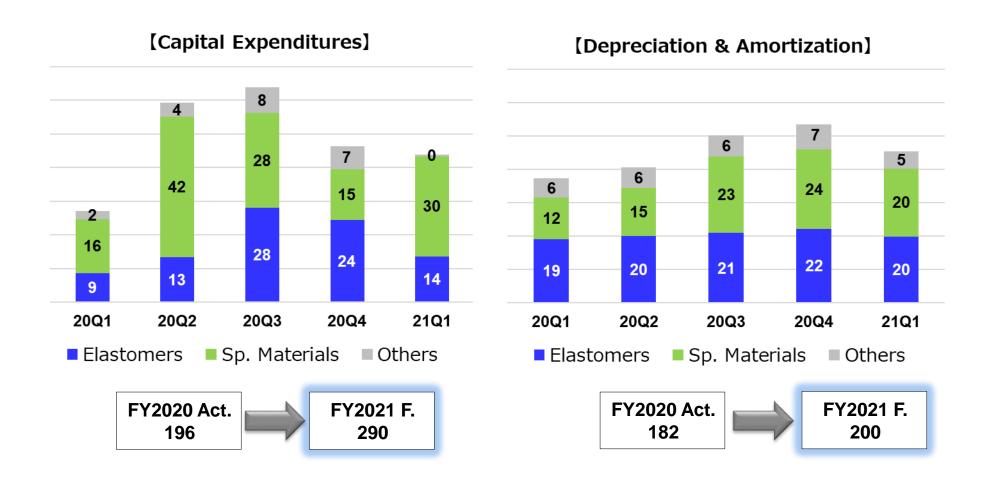
	Net sales	Operating income	Ordinary income	Net income attributable to owners of parent	Net income per share*
Previous Forecast(A)	155,000	16,000	17,000	12,000	54.86
Revised Forecast (B)	178,000	25,000	26,500	18,500	84.58
Changes in amount (B – A)	23,000	9,000	9,500	6,500	
Changes in rate(%)	14.8	56.3	55.9	54.2	
(Ref.) First half of FY2020 (Year ending March 2021)	137,415	9,913	10,939	8,182	37.42

Revision of full-year forecast (From April 1, 2021 to March 31, 2022) (consolidated)

	Net sales	Operating income	Ordinary income	Net income attributable to owners of parent	Net income per share*
Previous Forecast(A)	310,000	33,000	35,000	25,000	114.29
Revised Forecast (B)	333,000	42,000	44,500	31,500	144.01
Changes in amount (B – A)	23,000	9,000	9,500	6,500	
Changes in rate(%)	7.4	27.3	27.1	26.0	
(Ref.) Year ending March 2021 (Full year)	301,961	33,408	38,668	27,716	126.74

Reference: Capital Expenditures, Depreciation & Amortization







Next Announcement of Financial Statements

The 2nd quarter of FY2021

Oct. 29th, 2021

Subject to change without notice

Zeon's plans, forecasts, and other data appearing in this presentation were calculated based on information which was currently available and therefore includes risks and uncertainties. Actual results may differ depending on various factors.

This document is a translation of the original Japanese-language and is provided for convenience only. In all cases, the original Japanese version shall take precedence.