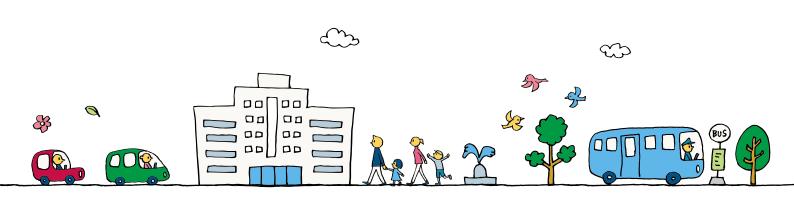


CORPORATE PROFILE



and products unique to Zeon.





















With SDGs as the foundation of our business plan, we contribute to the realization of our customers' dreams and a comfortable society as we all grow together.

Since its foundation in 1950, more than 70 years ago, Zeon has consistently provided many of the world's top-class products by applying our innovative technologies, which demonstrate the power of chemistry as their source.

In 1959, Zeon became the first company in Japan to mass produce synthetic rubbers. We developed a series of products after that, including synthetic rubbers, synthetic latexes, and thermoplastic elastomers, and we applied our adhesion technology toward commercializing a number of products as well. We also achieved mass production of polymerized toners using advanced polymer design technology and fine particle control technology, allowing us to establish early on the foundation of our current Elastomer Business. Furthermore, we took the lead in developing our overseas business with a global perspective and focus on Asia, including the manufacturing and processing of synthetic rubbers for fuel-efficient tires and special synthetic rubbers, as well as key automotive security parts. Today, our business encompasses more than fifty Group companies in Japan and overseas.

Business development then accelerated in new fields, demonstrating the challenges we have taken on in developing our proprietary technologies. The products of our Specialty Materials Business, another pillar of Zeon, encompassing specialty plastics, optical films, electronic materials, and materials for lithium-ion batteries, have become indispensable for supporting our modern lifestyles.

We are providing a series of diverse products for new markets, such as new materials for CASE and MaaS, products for healthcare and life sciences, and 5G and 6G wireless communications. Amid the present business environment, subject to dramatic change, we will strive to ensure safe plant operations and deliver reliable quality to customers while remaining committed to protecting the global environment. As part of this commitment, we have formulated a master plan for achieving carbon neutrality by 2050, which includes the transition to renewable energy at our domestic plants. To ensure that each member of the Zeon Group understands the SDGs as shared global goals, and to explore how we can contribute to their achievement, we have launched Group-wide initiatives that place the SDGs at the foundation of our business. We will continue to contribute to the realization of our customers' dreams and a comfortable society by developing innovative technologies

> Tetsuya Toyoshima President and CEO

[Corporate Philosophy]

Contributing to the preservation of the Earth and the prosperity of the human race

In keeping with its name, derived from the Greek words "geo" (Earth) and "eon" (eternity), Zeon will contribute to a "Sustainable Earth" and "Safe and Comfortable Life for People" by providing original technologies, products, and services.

[Sustainability Policy]

- We aspire to realize a "Sustainable Earth" and "Safe and Comfortable Life".
- We will firmly maintain fairness and integrity in our activities to be a trustworthy company.
- Each of us will think and act proactively for a better future.

Based on our corporate philosophy of "contributing to the preservation of the Earth and the prosperity of the human race", sustainability at Zeon means achieving sustainable growth together with society.

To achieve this, we will provide products and services that are valuable for solving global and social issues, build trust with our stakeholders through fairness and integrity and have each one of us act proactively thinking how to create a better future for the society and ourselves.





This is an overview of the Medium-Term Business Plan (STAGE30) for realizing our vision of Zeon by 2030. We intend to achieve this vision through our SDG initiatives to realize a better future in which the Earth and humanity coexist, as implied by the Corporate Philosophy.

The Zeon Group selected 9 of the 17 SDGs as corporate targets. Under our action guidelines for achieving them, we are committed to taking the three actions ("Let's try first," "Let's connect," and "Let's polish up") as what we refer to as the "Core Values." Through those efforts, we hope to be a company that lives up to societal expectations and the aspirations of employees.





















Contributing to society with unique technologies based on our philosophy: Create products from materials supplied by mother earth and contribute to the prosperity of humankind.

Corporate Profile

Zeon Corporation Established April 12, 1950

24.2 billion yen (as of March 31, 2024) Capital Consolidated Sales 382,279 million yen (FY 2023) 4,462 (as of March 31, 2024) **Employees**

Business Descriptions Elastomer Business: synthetic rubbers: synthetic

latexes and chemicals

Specialty Materials Business: specialty plastics and optical materials; information materials; energy materials; specialty chemicals and medical products Others: CNT (single-walled carbon nanotubes) RIM (reaction injection molding) formulation liquid

and products, paints, etc.

Offices and Plants

Head	Shin Marunouchi Center Building, 1-6-2 Marunouchi,			
Office	Chiyoda-ku, Tokyo 100-8246, Japan TEL: +81-3-3216-1772 FAX: +81-3-3216-0501			
	TEE. #01-3-3210-1772 TAX. #01-3-3210-0001			

Osaka Mainichi Newspapers Bldg., 3-4-5 Umeda, Kita-ku, Osaka, Osaka Pref. 530-0001 Japan Office

TEL: +81-6-4797-8220 FAX: +81-6-4797-8225

Ichigo Fushimi Bldg., 1-18-24 Nishiki, Naka-ku, Nagoya, Nagoya Aichi 460-0003, Japan

TEL: +81-52-209-9145 FAX: +81-52-209-9147

630 Ogino, Takaoka-shi, Toyama 933-8516, Japan

Takaoka TEL: +81-766-21-0252 FAX: +81-766-21-8201 Plant

1-2-1 Yako, Kawasaki-ku, Kawasaki, Kanagawa 210-9507, Kawasaki

TEL: +81-44-276-3700 FAX: +81-44-276-3701

Tokuyama 2-1 Nachi-cho, Shunan-shi, Yamaguchi 745-0023, Japan TEL: +81-834-21-8501 FAX: +81-834-21-8793 Plant

2767-1 Kojima Shionasu Aza Niihama, Kurashiki-shi, Mizushima Okayama 711-8511, Japan

TEL: +81-86-475-0021 FAX: +81-86-475-1169

Himi Futagami 80 Kamitako, Himi City, Toyama 935-0035, Japan TEL: +81-766-91-8520 FAX: +81-766-91-8553

35 Azono, Tsuruga City, Fukui 914-0141, Japan Tsuruga Plant TEL: +81-770-20-6300 FAX: +81-770-20-6301

R&D 1-2-1 Yako, Kawasaki-ku, Kawasaki, Kanagawa 210-9507, Center

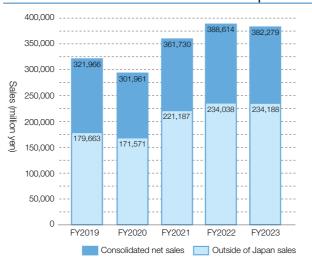
TEL: +81-44-276-3721 FAX: +81-44-276-3720

Stock Listing Tokyo (Prime market) Number of shareholders 13,317 (as of March 31, 2024)

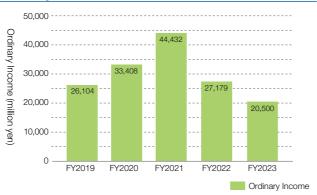
	Number of shares held (thousands)	
The Master Trust Bank of Japan, Ltd. (Trust Account)	25,191	11.84
Custody Bank of Japan, Ltd. (Trust Account)	15,878	7.46
SSBTC CLIENT OMNIBUS ACCOUNT	12,652	5.95
Mizuho Bank, Ltd.	8,370	3.93
Asahi Mutual Life Insurance Company	7,679	3.61
The Yokohama Rubber Co., Ltd.	7,678	3.61
Asahi Kasei Corporation	5,043	2.37
National Mutual Insurance Federation of Agricultural Cooperation	ves 4,765	2.24
The Norinchukin Bank	4,000	1.88
Zeon Corporation Client Stock Ownership Association	3,847	1.81
N T		

Note: Treasury stocks (16,762 thousand shares) are not included in the above list. Shareholding ratio is calculated by deducting treasury stock.

Consolidated Net Sales and Outside of Japan Sales



Ordinary Income



History

1 112	,	y			
1950	Apr.	The Japanese Geon Co., Ltd. founded to manufacture and sell	2006	Dec.	Production capacity expanded for s
		plastics with starting capital of 5 million yen. Head Office set up within Nippon Light Metal Co., Ltd. (7-3 Ginza Nishi, Chuo-ku, Tokyo).	2007	Λιια	leaf alcohol. Received Association Award from the
1951	.lan	Technical assistance contract for the manufacture of polyvinyl	2007	Aug.	Chemistry, Japan, for the development
1501	oan.	chloride resins (PVC) concluded with BF Goodrich Chemicals Co.		Sen	Won METI Minister's Prize of the se
		of the U.S.A.		оор.	Award for Optical Films.
1952	Apr.	PVC production began at Kanbara Plant (Shizuoka Pref.).			New facility for optical films constructed
		Technological Research Laboratory opens.	2008	Jun.	
1956	Nov.	PVC production began at Takaoka Plant (Toyama Pref.).			Plant completed.
1959	Jul.	Production of Japan's first synthetic rubbers began at Kawasaki			Optes Inc. absorbed by Zeon.
		Plant (Kanagawa Pref.). Central Research Laboratory opens.	2010	Feb.	Applied to delist from the Osaka Se
1961	Sep.	Listed on the Tokyo Stock Exchange. Listed on the Osaka and			2010).
		Nagoya Stock Exchanges in October.			Zeon Chemicals Singapore Pte. Ltd
1965		Head Office moves to 2-6-1 Marunouchi, Chiyoda-ku, Tokyo.	2011	Feb.	Zeon Korea Co., Ltd. founded.
	Aug.	Butadiene and SBR production using the GPB Process (Zeon's			Profiles in Sustainability Award recei
		proprietary technology for extracting butadiene) began at		11	InformexUSA 2011 for CPME.
	Nov	Tokuyama Plant (Yamaguchi Pref.).		Jul.	3 - , ,
1067		Began production of BR at Tokuyama Plant. Kanbara Plant closed.		OCI.	New production facility for retardation Toyama Pref.
		PVC production began at Mizushima Plant (Okayama Pref.).	2012	Eob	Zeon Manufacturing Vietnam Co., L
		All stock of The Japanese Geon held by BF Goodrich Chemical Co.	2012		New hydrogenation facility for Zetpol®
1570	оср.	of the U.S.A. transferred to Japanese interest.	2013		Tohpe Corporation becomes subsid
1971	Nov.	English company name changed to Nippon Zeon Co., Ltd.	_0.0		Completed construction of a new optic
		GPI (Zeon's proprietary technology for extracting Isoprene) facility	2014		Construction of Zeon Chemicals Sind
		completed in Mizushima Plant and production of IR begin at the plant.			Production of S-SBR begins.
1973	Aug.	C5 hydrocarbon resin production began at Mizushima Plant.	2015	Jul.	Zeon India Private Limited in India e
1978	Feb.	Production of NBR began at Tokuyama Plant.			Zeon Kasei Mexico S.A. de C.V. estab
1980	Apr.	Synthetic aromatic chemicals production began at Mizushima		Nov.	Construction of carbon nanotube (C
		Plant.			Tokuyama Plant.
	Jul.		2016	Apr.	
		Production of Zetpol® (hydrogenated NBR) began at Takaoka Plant.			Culture, Sports, Science and Techn
1985		Entire company awarded Deming Prize for TQC.			the Institute of Advanced Industrial S
	Dec.	Production of thermoplastic elastomer SIS began at Mizushima			the development of mass production

1986 Mar. Production of polymerized toner began at Kawasaki Plant. Aug. Solution-polymerized SBR production began at Tokuyama Plant.
 1989 Mar. Nitrile rubber operations of BP Chemical Ltd. in U.K. purchased. Sep. RIM products business launched.

Oct. Specialty rubber business of BF Goodrich Chemicals Co. of the U.S.A. purchased

1990 Feb. Company becomes first enterprise in the world to receive approval to manufacture ventricular-assist devices. Oct. A comprehensive medical equipment plant completed within the

Nov. ZEONEX® (Cyclo Olefin Polymer) plant completed within the Mizushima Plant.

Environmental materials business launched in its entirety. Oct. Takaoka and Tokuyama Plants acquire ISO 9002 certification. (Kawasaki and Mizushima Plants acquire certification in 1995.) Combined septic tank production facility completed at Mizushima 1995 Jul.

PVC business via transfer to Shin Dai-ichi Vinyl Corporation 1998 Jun. spun-off.

Construction of C5 hydrocarbon resin plant of Zeon Chemicals (Thailand) Co., Ltd. completed. Sales of ZEONOR® (Cyclo Olefin Polymer), started.
Takaoka Plant acquires ISO 14001 certification. (Tokuyama, Mizushima, and Kawasaki Plants acquire certification in 1999.)

Production facility for ZEORORA® completed at Takaoka Plant. 1999 Sep. NBR business from DSM Copolymer of the U.S.A. purchased. Specialty rubber business from the Goodyear Tire & Rubber 2000 Mar. Company of the U.S.A. purchased.

PVC production at Mizushima Plant discontinued. Company withdraws from vinyl chloride business Company logo changed and English company name changed to

Zeon Corporation to mark the 50th anniversary 2001 Dec. COP processing facility completed in Takaoka Plant. 2002 Oct. ZeonorFilm® (LCD optical film) launched. Green Sustainable Chemistry Minister of the Environment Award

received for development of ZEORORA® **Jul.** Manufacturing and sales company for logistics materials established. **Aug.** RIMTEC Corporation founded. Construction of a polymerized color toner plant began

Construction of the facility for LCD diffusion plates made with COP completed. Construction of a new CMB (Carbon Master Batch) factory Aug. completed in Guangzhou, China.Oct. New Low-k dielectric material for inter-layer insulation developed.

2005 Feb. COP production capacity improved to 15,000 tonnes. Construction of Precision Optics Laboratory and ZeonorFilm Complex No. 5 at Takaoka Plant completed. Relocated head office to current location at 1-6-2 Marunouchi, Mar. Chivoda-ku. Tokvo. Constructed new manufacturing facility and launched sales of New

Ether Solvent (CPME, cyclopentyl methyl ether).
Construction of R&D facility for chemicals development completed 2024 Mar. in Yonezawa City, Yamagata Pref.

Completed R&D building No. 10. CPMT Young Award received from the IEEE (Institute of Electrical and Electronics Engineers) for development of COP insulation film

synthetic aromatic chemicals and ne Society of Synthetic Organic

nt and commercialization of CPME. second Monozukuri Nippon Grand cted in Himi City, Toyama Pref.

duct Center (IPC) at the Mizushima

Securities Exchange (delisted in March

td. founded

ceived in the product category at

established.

tion film completed in Himi City, Ltd. founded.

© completed at Kawasaki Plant. sidiary through TOB. tical film plant in Tsuruga City, Fukui Pref.

ngapore Pte. Ltd. completed

ablished in San Luis Potosí City, Mexico. (CNT) production facility completed at

from the Ministry of Education, nnology of Japan received jointly with Science and Technology (AIST) for on technology for carbon nanotubes. Construction completed of mass production facility for high-performance

thermal interface material that combines CNT with rubber. CNT composite material research center established with Institute of Advanced Industrial Science and Technology (AIST) and others.

Apr. ZS Elastomers Co., Ltd., a joint venture with Sumitomo Chemical Co., Ltd., begins operations.

Received Outstanding Technology Award from the Society of Polymer Science, Japan, for development of asymmetric SIS copolymer.

Opened Asia Technical Support Laboratory in Singapore.
Completed construction of a hydrogenation facility for the petroleum resin manufacturing plant at Mizushima.

Oct. Established Zeon Specialty Materials Inc. in California, U.S.A., as a local sales subsidiary for specialty materials and began operations. 2018 Sep. Established Zeon Chemicals Asia Co., Ltd. for the manufacture and sale of

acrylic rubber, for which commercial production started in August 2021. Received the Okochi Memorial Foundation Technology Prize for development of LCD retardation films Certified as White 500 Company for Outstanding Health and Productivity

Management 2019 (Large Enterprise category) Established Zeon Opto Bio Lab Co., Ltd. Became a signatory to the United Nations Global Compact. Absorbed TFC Inc. on April 1, 2020.

Completed a new production line for optical film for large-screen TVs. (Tsuruga City) Marked the 70th anniversary of Zeon.

Received the FY2020 Technology Award from the Adhesion Society of Japan for research on label adhesives using asymmetric SIS.
Publicly declared support for recommendations made by the Task

Force on Climate-related Financial Disclosures (TCFD).

Oct. Expressed support for the Intellectual Property Open Access

Declaration Against COVID-19. Began implementing a formal system for teleworking. Jointly developed new technology for creating butadiene from biomass

with RIKEN and Yokohama Rubber Co., Ltd. Began production of High Thermal Interface Materials (TIM). Began full-scale commercial production of acrylic rubber in Thailand.

Established the Health and Productivity Management Declaration and Wellness Code of Conduct.

2022 Jan. Optes Inc. was absorbed, and its plants were renamed as Himi utagami Plant and Tsuruga Plant.

Established Zeon Ventures Inc. in California, U.S.A. Acquired U.S. company Aurora Microplates.

Apr. Zeon Corporation shares were transferred from the First Section of the Tokyo Stock Exchange to the Prime Market. Renovated the head office

Established the Sustainability Policy. Acquired U.S. company Edge Precision Manufacturing, Inc.

Determined the five gears that drive Zeon. (materiality)

Completed construction of recycling plant for Cyclo Olefin Polymer. (COP)

















Proudly presenting unique technologies and products to the world by comprehensively utilizing C₄ and C₅ fractions in a domain that gives Zeon the competitive edge

Zeon's business is centered on the C₄ and C₅ fractions (hydrocarbons containing four or five carbon atoms) produced by refining naphtha after separating it from crude oil.

Zeon is uniquely positioned in the world as a company that makes comprehensive use of C5 fractions. We extract various raw materials such as isoprene, piperylene, and dicyclopentadiene, used to generate a broad range of products including polyisoprene rubbers, SIS thermoplastic elastomers, petroleum resins, synthetic aroma chemicals, reaction injection molding (RIM) formulation liquids, and Cyclo Olefin Polymer (COP). The Mizushima plant is primarily involved in the comprehensive use of C4 fractions and C5 fractions at Zeon's core production site. The GPB and GPI extraction processes used at the plant are proprietary Zeon technologies for manufacturing highly pure materials, and they have been widely recognized with awards including the Okochi Memorial Foundation's Production Award.

Business Divison Applications Business Segments C2 (Ethylene, etc.) Automobile Synthetic Rubber components C₃ (Propylene, etc.) Tires **BD** Butadiene C₄ Fraction (Butadiene, etc.) Gloves for medical use and food processing **Synthetic Latex** Cosmetic puffs Automobile Synthetic Rubber **IPM Crude Oil** Isoprene Thermoplastic Elastomers Adhesives (Naphtha) GPR* Adhesives Petroleum Resin Traffic paints **Piperylene** Petroleum Resin Paints. inks Housing equipment DCPD C₅ Fraction RIM compound (Isoprene, etc.) Dicyclopentadiene Large-size molding Lenses Specialty Plastics Optical films Medical containers Fragrances GPI*2 ynthetic Aromatic 2-butyne Food additives Electronics materials Toner Binders for lithium-ion **Energy materials** rechargeable batteries Medical catheters Single-walled carbon nanotubes Carbon nanotubes *1 GPB: Zeon's original extraction technology for butadiene *2 GPI: Zeon's original extraction technology for isoprene

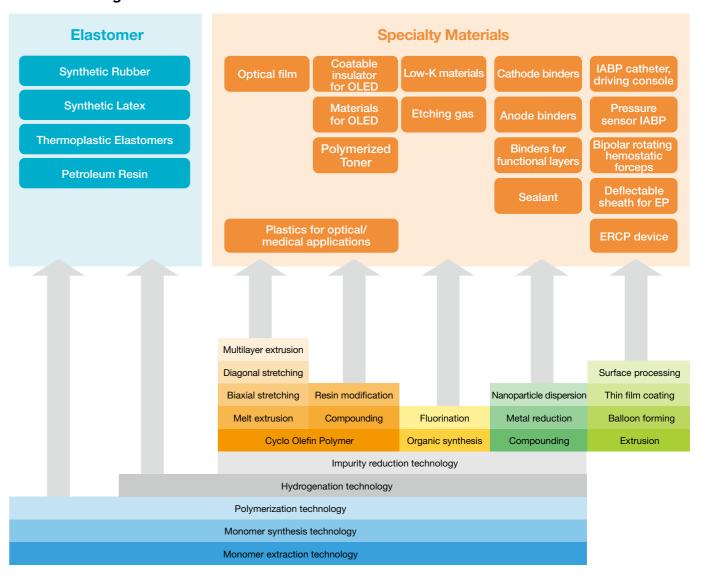
Continuously Developing Products and Technologies Zeon's Technology Platform

Building on our technologies for monomer extraction, monomer synthesis, and polymerization, we have developed core technologies such as hydrogenation and impurity reduction. We consistently develop unique technologies in line with the ongoing expansion of our business. The Zeon Group owes its broad array of businesses to possessing basic technologies under development with an eye on future commercialization. And we will continue to work on raising the efficiency of our R&D and developing new products and technologies that genuinely address customer needs.



R&D Center Building No. 10

Core Technologies and Products



 $^{\prime}$

Businesses and Products

















We are strengthening and polishing up our businesses to establish a sound business structure. To contribute to the SDGs, we focus resources on creating new businesses and developing new products.

Zeon's business segments can be broadly categorized into two groups.

In the Elastomer Business, we have pioneered in meeting the global needs of promising markets and established a global supply system. We will further boost our competitive businesses with proven track records while enhancing support for product supply and development.

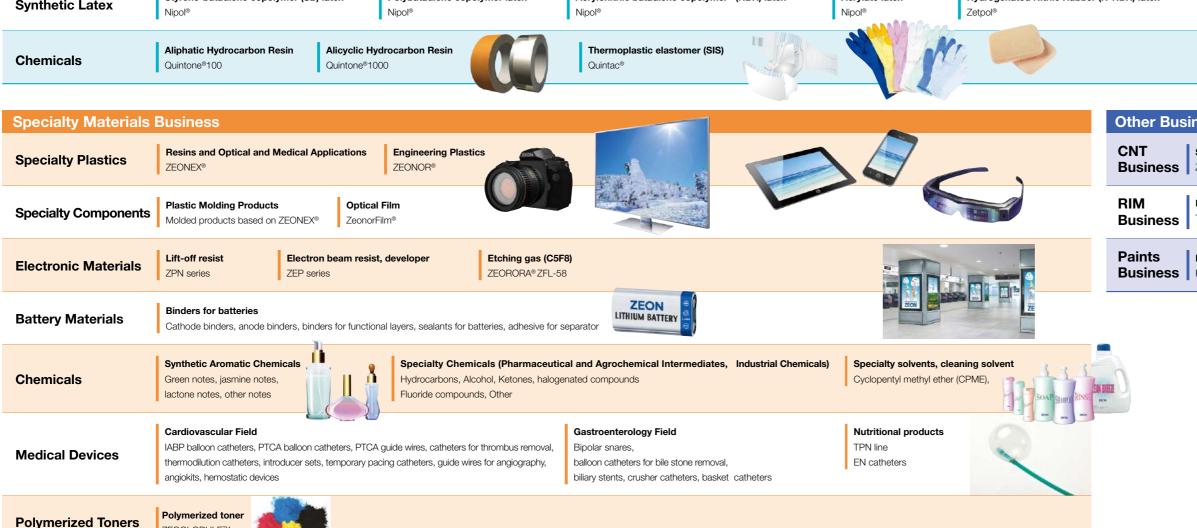
In the Specialty Materials Business, we are forging ahead with R&D in key areas to expand applications into new business domains. Zeon is working to reduce the environmental load of all products during product manufacturing and use, and it intends to contribute to societal development and technological innovation through the use of these products.







Elastomer Business Solution-polymerized Styrene Butadiene Rubber (S-SBR) Butadiene Rubber (BR) Epichlorohydrin (ECO) Polymers Hydrogenated Nitrile Rubber (HNBR) Acrylonitrile Butadiene Copolymer (NBR) Latex Nipol® NS Series (oil extended and non-oil extended) Nipol® BR Series Nipol® NBR Series (very high nitrile, high nitrile, middle high Zetpol® (very high nitrile, high nitrile, middle high nitrile, low temperature grade Hydrin® **Synthetic Rubber** Emulsion-polymerized Styrene Butadiene Rubber (E-SBR) Isoprene Rubber (IR) Zetpol® PB (polyblend) nitrile and middle nitrile) Acrylic Rubber (ACM) Nipol® NS Series (oil extended and non-oil extended) Nipol® IR Series Liquid nitrile elastomers, powder NBR, terpolymer NBR, polyblend Nipol® AR Zeoforte® hydrogenated NBR alloy Styrene-butadiene copolymer (SB) latex Acrylonitrile butadiene copolymer (NBR) latex Hydrogenated Nitrile Rubber (H-NBR) latex Polybutadiene copolymer latex Acrylate latex Synthetic Latex Nipol® Nipol® Nipol® Zetpol® Aliphatic Hydrocarbon Resin Alicyclic Hydrocarbon Resir Chemicals



Other Businesses Super-Growth Carbon Nanotube Business ZEONANO® **RIM Formulation liquids and Products** Business | TELENE® Paints **Business** Paints for Construction and Building Exteriors























As a foundation of Zeon's business, the Elastomer Business manufactures and provides synthetic rubbers—its mainstay products

—as well as synthetic latexes, chemicals, and polymerization toners to support daily life and multiple industries while contributing to society.



Synthetic Rubbers

We established a system for delivering our products worldwide through global business expansion and an international manufacturing system, allowing us to continuously deliver new products to the automobile industry.

We are also driving an R&D effort for next-generation polymers such as bio-butadiene rubber.

Zeon's history of producing synthetic rubbers is synonymous with the journey of synthetic rubber production in Japan. We were the nation's first to manufacture synthetic rubbers more than half a century ago. Our Zetpol®, the world's first hydro-generated nitrile rubber is used in wide-ranging applications as the material for automotive timing belts and hydraulic equipment. Our S-SBR for fuel-efficient tires have attracted significant attention for contributing to the reduction of fuel consumption. leading Zeon to build a new plant in Singapore in addition to its Tokuyama Plant in order to keep pace with vigorous demand. Now, our annual production capacity at the two S-SBR production bases exceeds 120,000 tonnes. Zeon's proven intelligent integrated production system supports to ensure stable and safe production. Also, we are actively promoting R&D for next-generation elastomers, such as bioisoprene, as



an automotive material with less environmental impact. Applying its strength in specialty synthetic rubbers, Zeon seeks to transform itself into a global leader in synthetic rubbers, which continue to be the powerful foundation of Zeon's business.



Car tires with SBR, S-SBR, BR, and other material.











Synthetic Latexes

Supporting your everyday life and industry with wide variety of applications

The number of applications for synthetic latexes is rapidly increasing. The market for latex for gloves, a principal application field, has shown robust growth, which in turn has led to robust growth for Zeon's NBR. Our latexes are also being widely used for such applications as paper coatings (including the impregnation), ABS resin modifier, fibers or non-woven fabrics, an adhesive for tire cords, and cosmetic puffs.





NBR latex gloves



Cosmetic puffs with NBR latex

Chemicals

Generating innovative products through the comprehensive use of C5 Fractions and development of global businesses

The GPI Method is the pillar of Zeon's unique technology. Our Mizushima Plant is the world's only facility that comprehensively utilizes C5 fractions, and Zeon's Chemicals Business comprises products made at this plant. We are targeting Quintone®, a petroleum resin used in adhesives and traffic paints, and Quintac® thermoplastic elastomer SIS into the world's top product in this field. Our newly developed asymmetric SIS is expected to provide new value to cutomers and new applications such as elastic films for paper diapers.

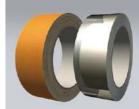




Traffic paint with C5 petroleum resin







Adhesive tapes with Quintone® and Quintac®



















High value-added materials created by combining polymer design and processing technologies have drawn significant attention as next-generation materials.





Specialty Plastics Cyclo Olefin Polymer(COP)

ZEONEX® and ZEONOR®, developed by our unique C5 technologies, generate high-value-added products that are key to Zeon's future.

A quarter of a century since the full-scale launch of Zeon's specialty plastics business in 1990, ZEONEX® has emerged as the top brand in optical resins, in reputation and reality. In addition to utilizing its optical characteristics in applications such as lenses and prisms, other characteristics such as its high purity, low moisture absorption, and low adsorption are now being used in a widening range of applications, including medical products such as syringes and vials.

ZEONOR® enriches daily life in the shape of optical film.

ZEONOR® is marketed not only as a resin but also as the optical film ZeonorFilm®. Created using Zeon's unique technology, ZeonorFilm® is used in various display devices, from large-screen LCD TVs to tablets and smartphones. Zeon upholds a consistent design concept from polymer design to processed products and maintains its advanced technological capabilities ensuring a direct link between its laboratories and production plants to continue generating products that will meet the needs of display devices for the next generation.











Lenses and prisms for cameras and optical equipment using ZEONEX®



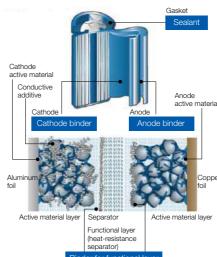


Energy Materials

Enhancing the product lineup in the high-growth battery market.

Zeon's binders for batteries have met customer needs for safety and superior quality while ensuring the required performance of lithium-ion batteries. Anode binders in particular command the top market share worldwide. Recently, we added an adhesive for battery separators (AFL®) to the present product lineup of binders for a cathode and for functional

layers. The radical shift to EVs and HVs in the automobile industry has resulted in increasingly high expectations for battery materials.









Chemicals

A wide range of products with a focus on synthetic fragrances that enrich our daily lives, as well as industrial chemicals, pharmaceutical and agricultural intermediates, and cleaning solvents.

Synthetic aromatic chemicals that enrich our daily lives constitute the pillar of our Chemicals Business play a particularly essential role in food products, fragrances, and cosmetics. This segment also offers a variety of products all derived from the comprehensive use of C5 fractions, such as industrial chemicals,

pharmaceutical and agrochemical raw materials and intermediates, and cleaning solvents.



Major synthetic aroma chemicals with jasmine notes used in shampoos, conditioners, and soaps.



2 1:



Other Businesses



High value-added materials created by combining polymer design and processing technologies have drawn significant attention as next-generation materials.



Medical Devices

Contributing to a better quality of life by providing medical devices

Zeon's medical division has sought to expand businesses centered on the gastroenterology and cardiovascular fields. Cardiovascular products include the IABP (Intra-Aortic Balloon Pumping) driving console and a device to diagnose coronary artery blockage, as well as a PTCA balloon catheter—a peripheral medical device. As products for the digestive system, we offer devices for endoscopic diagnosis and treatments such as stone-flushing offset balloon catheter, crusher catheter, and biliary stents with a thinner catheter for bile duct diseases.

Our production plant and laboratory for medical devices are at the same location, allowing for us to rapidly develop new products by anticipating





Inside the Plant





Balloon catheter

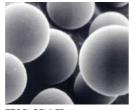


Polymerized Toners

Spherical toner for printers from Zeon's advanced polymer design technology and fine particle control technology

Zeon was first in the world to achieve industrial-scale production of polymerized toners based on its advanced polymer design technology and fine particle control technology cultivated through its experience in synthetic rubber and latex. ZEOGLOBULE™ is a groundbreaking toner featuring uniform spherical forms that contributes not only to ensuring higher image quality but also to energy conserving printing due to its low temperature fixing.





CNT Business

With a world-first mass production plant for carbon nanotubes (CNTs), a dream material, our CNT Business is ready for full-fledged operations. Innovative solutions for next-generation materials are on the way.

Following the NEDO project and joint research with Japan's National Institute of Advanced Industrial Science and Technology, we started the mass production of CNTs at the Tokuyama plant in 2015.

We have developed novel materials by combining CNTs with rubber and resin, leveraging their excellent properties. We are also developing new applications such as highly heat-resistant rubber and super thermal conductive composite materials.

TIM using the rubber/single-walled carbon nanotube (ZEONANO®) composite achieves low thermal resistance and resolves the overheating problem of servers and power devices.



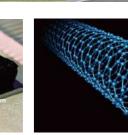


Image of the carbon panotube structure

RIM Business

We are actively developing our overseas RIM Business and working to expand our market, focusing on operations at Telene S.A.S. in Lille, France as a development and sales base for Europe.

Dicyclopentadiene extracted from C5 fractions are used as the main ingredient for fromation liquid for thermosetting resins that are molded using the RIM process. The molded products have many advantages in physical properties and in easier process. That is ideally suited for the large-scale molding of products such as combined septic tanks for homes, prefabricated bath units, flooring material for bathrooms, and truck



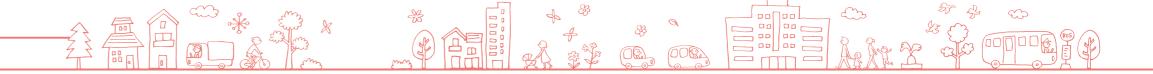
Other Businesses

Paints Business

Zeon acquired a paint manufacturer Tohpe Corporation in 2013 to develop and sell paints that optimally meet user needs.

Building Materials Business

Zeon Kasei manufactures and sells various building materials including sound insulatior and siding materials.



Zeon's next-generation innovations are generating new products directly linked to its business strategy through R&D that capitalizes on its unique technologies.

Basic Philosophy on R&D

Technology is at the center of Zeon's management philosophy, and we conduct our R&D by following our basic philosophy of "contributing to society by continuously creating the world's No. 1 products and businesses based on innovative and original technologies that are unique to Zeon, even in niche markets, in fields in which Zeon excels, and that no one else can imitate, and that are friendly to the earth."

Zeon has around 500 researchers. In addition to the Kawasaki area in Kanagawa Prefecture, we have laboratories located near each plant in Takaoka, Tokuyama, and Mizushima. By having our R&D organizations and production sites in close proximity, we have established a flexible and efficient R&D system that enables us to unify our manufacturing and technology and create lab-scale prototypes.

Furthermore, we have been steadily advancing our global R&D structure, comprising a network of Zeon Group companies in Japan and overseas. In the Synthetic Rubber Business, our R&D bases in the U.S., China, and Singapore conduct research on next-generation materials while also providing user support. Meanwhile, we have begun pursuing new R&D initiatives, such as the establishment of an Incubation Center focused on new businesses and technologies. We are also taking on the challenge of continuously pursuing R&D, including initiatives for achieving the SDGs by 2030.



R&D Center Building No. 8







Organization

Zeon research and development are undertaken at its R&D Center. Along with laboratories in the Kawasaki area, laboratories adjacent to our plants are working to accelerate the development of new products.

Research & Development Center

Incubation Center

Cell Bioscience Laboratory

Analytical Technology Laboratory

CNT Laboratory

Elastomer Laboratory

Polymerization Toner Laboratory

Specialty Chemicals Laboratory

Composite Material Laboratory

Advanced Performance Material Laboratory 1

Advanced Performance Material Laboratory 2

Specialty Plastics Laboratory

Precision Optics Laboratory

Manufactured Product Development Laboratory

Dispersion Technology Laboratory

Production Technology Laboratory

Carbon Neutral Laboratory

Mobility Studio

Medical & Life Science Studio

R&D Planning

R&D Administration



Production Technology Laboratory(Kawasak



Precision Optics Laboratory(Takaoka)

R&D Hearings

Each laboratory holds once-a-month research hearings to confirm the feasibility and competitive advantage of research themes based on Zeon's medium- to long-term strategy.

Each hearing is attended by the president and other managers who directly receive progress reports on development projects from the researchers. Consistency between management and R&D strategies is another characteristic of the Zeon Group's R&D.

-16

Major Plants and Group Companies in Japan



















Tsuruga Plant

The plant handles the mass production

of optical film. In 2020, it began manufacturing the world's widest 2,500

mm optical film for large-screen TVs and plans to roll out a new line in 2023

to double production capacity.



Delivering consistent quality and reliability to the world, grounded in our production innovation methodology



3

Kawasaki Plant R&D Center

4 Takaoka Plant 14

Tsuruga Plant

Mizushima Plant

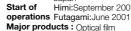
Himi Futagami Plant

The plant comprises two facilities, in Takaoka City and Himi City, for the mass production of optical film. It developed an integrated system for manufacturing optical film from ZEONOR® specialty plastic and has significantly contributed to the success of Zeon's display business by rapidly responding to user needs.

Himi: 80 Kamitako, Himi City, Toyama 935-0035, Japan

Futagami: 422-1 Futagamishin. Takaoka City, Toyama 933-0981 Himi:September 2007

Location 5 Azono, Tsuruga City, Fukui 914-0141, Japan Start of October 2013 . Major products : Optical film





Zeon F&B Co., Ltd.

Shin Marunouchi Center Building, 1-6-2 Marunouchi, Chiyoda-ku Tokvo 100-0005, Japan

TEL: +81-3-3216-1410 FAX: +81-3-3216-1421 • Factoring, agency business for nonlife insurance, real estate transactions, personal loan service; personnel, general affairs. and accounting operations under consignment

Zeon Kasei Co., Ltd.

Shin Marunouchi Center Building, 1-6-2 Marunouchi, Chiyoda-ku, Tokyo 100-0005, Japan

TEL: +81-3-5208-5111 FAX: +81-3-5208-5290 • Manufacturing and sales of plastic products and packing

3 Zeon Chemicals Yonezawa Co., Ltd.

3-446-13 Hachimanpara, Yonezawa City, Yamagata 992-1128, Japan TEL: +81-238-29-0055 FAX: +81-238-29-0053

• Manufacturing, processing, and sales of aromatic chemicals and RIM formulations

Zeon North Co., Ltd.

1061-2 Yonejima, Takaoka-shi, Toyama 933-0076, Japan TEL: +81-766-25-1111 FAX: +81-766-25-4059

· Contracting, design, construction, and management for various facilities; sales of industrial materials and equipment; purchasing and sales of petrochemical products

5 Zeon Polymix Inc.

1-11-1 Ishizue, Ohtsu City, Shiga 520-2272, Japan TEL: +81-77-546-1223 FAX: +81-77-546-0338

Refining and processing of synthetic rubber

6 Zeon Medical Inc.

Shin Marunouchi Center Building, 1-6-2 Marunouchi, Chiyoda-ku Tokyo 100-0005, Japan TEL: +81-3-3216-1265 FAX: +81-3-3216-1269

Manufacturing and sales of medical devices

Zeon Yamaguchi Co., Ltd.

2-1 Nachi-cho, Shunan City, Yamaguchi 745-0023, Japan TEL: +81-834-21-8482 FAX: +81-834-21-8663

· Purchasing and sales of civil engineering materials packing materials, and various facilities; design, construction. and contracting for various plants; environment analysis

Tohpe Corporation

1-5-11 Chikkoshinmachi, Nishi-ku, Sakai City, Osaka 592-8331,

TEL: +81-72-243-6411 FAX: +81-72-243-6415 · Manufacturing and sales of paints and specialty materials

Zeon Chemicals Yonezawa Co., Ltd.

9 RIMTEC Corporation

Shin Marunouchi Center Building, 1-6-2 Marunouchi, Chiyoda-ku, Tokyo 100-0005, Japan TEL: +81-3-5220-8581 FAX: +81-3-5220-8584

Manufacturing, processing, and sales of RIM formulation

10 Tokyo Zairyo Co., Ltd.

Shin Marunouchi Center Building, 1-6-2 Marunouchi, Chivoda-ku, Tokyo 100-0005, Japan TEL: +81-3-5219-2171 FAX: +81-3-5219-2201

Purchasing and sales of various chemical products

III ZS Elastomers Co., Ltd.

Shin Marunouchi Center Building, 1-6-2 Marunouchi, Chiyoda-ku, Tokyo 100-0005, Japan TEL: +81-3-3216-0620 FAX: +81-3-3216-0629 Sales and R&D of S-SBR

12 Okayama Butadiene Co., Ltd.

Sen-i Kaikan 2F 3-1-11, Nihonbashi-Honcho, Chuo-ku, Tokyo 103-0023, Japan TEL: +81-3-3278-0721 FAX: +81-3-3278-0722

• Manufacturing and sales of butadiene monomers

II ZIS Information Technology Co., Ltd.

Shin Marunouchi Center Building, 1-6-2 Marunouchi, Chiyoda-ku, Tokyo 100-0005, Japan TEL: +81-3-3216-6500 FAX: +81-3-3216-6534

 Consulting for data processing systems; sales and maintenance of computers and office automation equipment

14 Zeon Opto Bio Lab Co., Ltd.

234-1,Konaka-cyo, Sano-shi, Tochigi 327-0001, Japan TEL: +81-283-23-7061 FAX: +81-283-23-7054 Molding of plastic productst



Tohpe Corporation



Zeon Medical Inc. (Takaoka)

Kawasaki Plant / R&D Center

The Kawasaki Plant was the first facility in Japan to mass produce synthetic rubbers. Over the sixty years since then, it has been manufacturing specialty synthetic rubber with excellent oil and heat esistance properties for automobile industies as well as synthetic latex for rubber gloves and cosmetic puffs. It is playing an important role as the main plant in the Tokyo metropolitan area that emphasizes the importance of environmental protection and safety. The R&D Center is

1-2-1 Yako, Kawasaki-ku, Kawasaki City Kanagawa Prefecture, Japan

Start of operations July 1959 Major products: Synthetic rubbers, synthetic latexes. Lithium-ion Rechargeable Battery Materials

Takaoka Plant

The plant began as a mass production factory for vinyl chloride resir and played an important role in meeting expanding demand. It subsequently withdrew from the production of vinyl chloride resin in response to the evolving business environment and now manufactures high added-value products such as hydrogenated nitrile rubber and electronics materials. Production of Cyclo Olefin Polymer has also begun, and the plant continues to operate as a cutting-edge factory for our Specialty Materials Business.

630 Ogino, Takaoka City, Toyama Prefecture, Japan

Start of operations November 1956

Major products: Synthetic rubbers, electronic materials,

Cyclo Olefin Polymer



Mizushima Plant

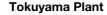
This facility was created in the Mizushima Waterfront Industrial Complex in Kurashiki-shi as a production base of general-purpose vinyl chloride resin. Then the plant has added a butadiene monomer extraction plant and isoprene monomer extraction plant. Due to the successful development of the GPI method, the plant is now expanding and developing as an unrivaled production site for the C5 business. We have implemented a production innovation system based on the Daicel way in this plant.

2767-1 Kojima Shionasu Aza Niihama, Kurashiki City, Okayama Prefecture, Japan

Start of operations July 1969 Major products: Synthetic rubbers, thermoplastic elastomers.

petroleum resin, Cyclo Olefin Polymer, synthetic aromatic chemicals

butadiene (monomer), isoprene (monomer)



The Tokuyama Plant was established as the main factory of synthetic rubber utilizing butadiene monomers obtained by the GPB method. Facilities to handle specialty synthetic rubbers and synthetic latexes were subsequently established, and manufacturing of polymerized toners started in 1995. A large part of the manufactured synthetic rubber is exported to Europe, the United States, and Asian countries. As the core factory of Zeon Corporation's material business. Moreover, the world's first mass production facility for single-walled carbon nanotubes was completed within this facility, raising expectations for the mass production of next-generation materials

2-1 Nachi-cho, Shunan City, Yamaguchi

Prefecture, Japan Start of operations August 1965

Major products: Synthetic rubbers, synthetic latexes, polymerized toners single-walled CNT, butadiene (monomer)





R&D Cente



















Zeon's global network continues to expand across many different borders.



Zeon (Shanghai) Co., Ltd.

Room 4109, 2 Grand Gateway No.3 Hongqiao Road, Xuhui District, Shanghai, Code:200030, China

TEL: +86-21-6167-5776 FAX: +86-21-6040-7258

I Zeon Trading (Shanghai) Co., Ltd.

Room 4106-07, 2 Grand Gateway No.3 Hongqiao Road, Xuhui District, Shanghai, Code:200230, China TEL: +86-21-6040-7255 FAX: +86-21-6040-7258

II Shanghai Zeon Co., Ltd.

No.380 Shennan Road, Xinzhuang Industrial Zone, Minhang District, Shanghai, 201108. China

TEL: +86-21-64896160 FAX: +86-21-64420569

1 Takehara Zeon (Shanghai) Co., Ltd.

No. 380 Shennan Road, Xinzhuang Industrial Zone, Minhang District, Shanghai 201108, China

Tokyo Zairyo (Shanghai) Co., Ltd.

Room 4108, Grand Gateway 66 Tower 2, 3 Hongqiao Road, Xuhui District, Shanghai 200030, China TE: +86-21-6119-9400 FAX: +86-21-6119-9401

Zeon Polymix (Guangzhou) Co., Ltd. NO.1, 1st Jingquan Road, Yonghe Economic Zone, Guangzhou, 511356, China TEL: +86-20-3222-1171 FAX: +86-20-3222-1820

2 Zeon Medical (Guangzhou) Inc.
Room 1706A, Goldlion Digital Network Center, No. 138 Ti Yu Dong Road,
Tianhe District, Guangzhou, Guangdong 510620, China
TEL: +86-20-2283-6788 FAX: +86-20-2283-6789

7 Tokyo Zairyo (Guangzhou) Co., Ltd.
Room 1208, Goldlion Digital Network Center, No. 138 Ti yu Dong Road,
Tianhe District, Guangzhou, Guangdong, 510620, China TEL: +86-20-3878-0671 FAX: +86-20-3878-1336

3 Zeon Trading (Shanghai) Co., Ltd. Shenzhen Branch

Room 766, Tower A, SCC Financial Center, No. 88, 1st Haide Avenue, Nanshan District, Shenzhen 518064, China TEL: +86-755-8435-6064

4 Zeon Kasei (Changshu) Co., Ltd.
Xinhang Science and Technology Industrial Park, Building 9 Huangpujiang Road 208, Dongnanjingjikaifa District, Changshu City, Jiangsu Province, China TEL: +86-512-5235-7000 FAX: +86-512-5235-7308

Tokyo Zairyo (Tianjin) Co., Ltd.
Room 1805, The Exchange Tower 1, 189 Nanjing Road, Heping District, Tianjin, 300051, China

TEL: +86-22-23021268 FAX: +86-22-23021278

6 Zeon CSC Corporation 3F.-2, No.266, Sec. 1, Wenhua 2nd Rd., Linkou Dist., New Taipei City 24448, Taiwan TEL: +886-2-2609-2156 FAX: +886-2-2600-6413

7 Zeon Taiwan Co., Ltd.

4F., No.36, Nanjing W. Rd., Datong Dist., Taipei City 103, Taiwan TEL: +886-2-2552-3620

8 Zeon Korea Co., Ltd.

No.403, 4Fl., 36, Teheran-ro 87-gil, Gangnam-gu, Seoul, 06164, Korea(City Air Tower, Samseong-dong) TEL: +82-2-539-8565 FAX: +82-2-539-5190

8 Zeon Shinhwa Inc.

No.502 CALT B/D (City Airport)22, Teheran-ro 87-gil, Gangnam-gu,

TEL: +82-2-761-7030 FAX: +82-2-786-7221

Zeon Chemicals Singapore Pte. Ltd. 100 Banyan Drive, Jurong Island, Singapore 627571

TEL: +65-6933-4400 FAX: +65-6933-4413

10 Zeon Asia Pte. Ltd.

331 North Bridge Road, #20-01/02, OdeonTowers, Singapore 188720 TEL: +65-6332-2338 FAX: +65-6332-2339

10 Asia Technical Support Laboratory 61 Science Park Road, #05-09/10 The Galen, Singapore Science Park 2,

TEL: +65-6266-7631 FAX: +65-6266-7712

Tokyo Zairyo (Singapore) Pte. Ltd.

331 North Bridge Road, #20-01/02, Odeon Towers, Singapore 188720 TEL: +65-6337-5053 FAX: +65-6337-4557

III Zeon Asia Malaysia Sdn. Bhd.

Unit 208, Block B, Phileo Damansara 2, No15, Jalan 16/11, Off Jalan Damansara, 46350 Petaling Jaya Selangor Malaysia. TEL: +603-7956-7069 FAX: +603-7957-1758

12 Zeon India Private Limited

Time Tower, Unit No. 708, 7th Floor, Sector 28, M.G Road, Gurgaon, Haryana, India 122002

TEL: +91-124-4229461 FAX: +91-124-4229462

12 Tokyo Zairyo (India) Pvt, Ltd.

Time Tower, Unit No.708, 7th floor, Sector-28, M.G Road, Gurgaon-122002, Haryana, India TEL: +91-124-424-9011 FAX: +91-124-424-9005

3 Zeon Chemicals (Thailand) Co., Ltd.

3 Soi G-14, Pakorn-Songkhrorad Road, Tambol Huaypong, Amphur Muangrayong, Rayong 21150, Thailand TEL: +66-38-685-973~5 FAX: +66-38-685-972

13 e-Coatings Asia Co., Ltd.

Pakornsongkrohrad Road, WHA Eastern Industrial Estate Maptaput, Maptaput, Mueng Rayong, Rayong 21150 Thailand TEL: +66-033-017324

13 Zeon Chemicals Asia Co., Ltd.

16 Phangmuang Chapoh 3-1 Road, Huaypong Sub-district, Muang Rayong District, Rayong 21150, Thailand TEL: +66-33-017-781~6 FAX: +66-33-017-788

14 Zeon Advanced Polymix Co., Ltd.

111/2 Soi Nikom 13, Moo 2 T.Makhamkhoo, Nikompattana District Rayong 21180, Thailand

TEL: +66-88-203-0380 FAX: +66-38-893-569

591 UBCII BLDG, Office No.2206, 22thFL, Sukhumvit 33rd, Klongton Nua, Wattana, Bangkok 10110 Thailand TEL: +66-2-261-0175 FAX: +66-2-261-0172

14 Tokyo Zairyo (Thailand) Co.,Ltd. 29th Floor Room 2903, Empire Tower 1 South Sathorn Rd., Yannawa, Sathorn, Bangkok, 10120, Thailand

TEL: +66-2-670-0285 FAX: +66-2-670-0283

IS Zeon Manufacturing Vietnam Co., Ltd.

No.109, Road No.10, VSIP Haiphong Township, Tan Duong ward, Thuy Nguyen District, Haiphong City, Vietnam TEL: +84-225-3797-027 FAX: +84-225-3797-028

16 Zeon Research Vietnam Co., Ltd.

9th floor, 14 Lang Ha Building, 14 Lang Ha street, Thanh Cong ward, Ba Dinh district, Hanoi, Vietnam 11513

16 Tokyo Zairyo (Vietnam) LLC. 4F, 85NguyenDu Street, Nguyen Du Ward, Hai Ba Trung Dist.,

TEL: +84-24-3941-3825 FAX: +84-24-3941-3826

IT Branch of Tokyo Zairyo (Vietnam) LLC in HCMC Unit 1203, 2nd Fl., CITYVIEW, 12 Mac Dinh Chi st., Da Kao Ward, Dist. 1, Ho Chi Minh City, Vietnam

TEL: +84-28-3911-0135 FAX: +84-28-3911-0136

18 PT. Tokyo Zairyo Indonesia

Gedung MidPlaza 2, Lantai 12, Jl. Jend. Sudirman Kav. 10-11.Jakarta 10220

TEL: +62-21-574-6454 FAX: +62-21-573-5661

20

Zeon Kasei Mexico S.A. de C.V.

















Zeon's global network continues to expand across many different borders.



Mississippi Plant, Zeon Chemicals L.P.

The Americas

1 Zeon Chemicals L.P.

4111 Bells Lane, Louisville, Kentucky 40211, U.S.A. TEL: +1-800-735-3388 FAX: +1-502-775-2055 TEL: +1-502-775-2000

2 R&D Center

4111 Bells Lane, Louisville, Kentucky 40211, U.S.A. TEL: +1-502-775-2000 FAX: +1-502-775-7784

Kentucky Plant

4100 Bells Lane, Louisville, Kentucky 40211, U.S.A. TEL:+1-502-775-7600 FAX:+1-502-775-7614

4 Mississippi Plant

1301 West Seventh Street, Hattiesburg, Mississippi 39401, U.S.A. TEL:+1-601-583-6020 FAX:+1-601-583-6032

11235 Choate Road, Pasadena, Texas 77507, U.S.A. TEL: +1-281-474-9693 FAX: +1-281-474-0966

5 Zeon Specialty Materials Inc.

25 Metro Drive, Suite 238, San Jose, California 95110, U.S.A. TEL:+1-408-641-7889 FAX:+1-408-516-9382

Zeon Ventures Inc.

25 Metro Drive, Suite 238, San Jose, California 95110, U.S.A.

8 Aurora Microplates, LLC

25 Metro Drive, Suite 238, San Jose, California 95110, U.S.A. TEL:+1-877-472-5955 FAX:+1-877-472-5956

9 Edge Precision Manufacturing, Inc.12 Dunham Rd Billerica, Suite 4, Massachusetts 01821, U.S.A. Contact : info@edgeprecision.com

Tokyo Zairyo (U.S.A.) Inc.
750 Old Hickory Blvd., Building One, Suite 220 Brentwood, TN 37027 TEL: +1-615-922-4633 FAX: +1-615-942-7424

III New York Office

333 Mamaroneck Avenue PMB#394 White Plains, NY 10605, U.S.A. TEL: +1-914-646-7450

2112 South Shary Rd, Suite# 26 Mission, TX 78572, U.S.A. TEL: +1-914-314-8919

13 Zeon do Brasil Ltda Rua Arandu, 57/cj 23, Sao Paulo-SP, Brazil 04562-031 TEL:+55-11-5501-2120 FAX:+55-11-5501-2122

14 Zeon Kasei Mexico S.A. de C.V.

Avenida Santiago Sur 100, Los Jassos, San Luis Potosi, San Luis Potosi, MEXICO, C.P.78420 TEL: +52-444-478-5400

Tokyo Zairyo México, S.A. de C.V.
Boulevard Bernardo Quintana 7001 Torre II Suite 807 Colonia Centro Sur, C.P. 76090 Querétaro; Querétaro, México TEL: +52-442-229-3242 FAX: +52-442-229-3244

Europe

I6 Zeon Europe GmbH

Hansaallee 249, 40549 Dusseldorf, Germany TEL: +49-211-52670 FAX: +49-211-5267160

II Zeon Europe GmbH - Branch in France

c/o Sofradec 153, Boulevard Hausmann 75008 Paris, France TEL: +49-211-5267-145

18 Zeon Europe GmbH - Branch in Spain

Sucursal en España Beethoven, 15-4F 08021 Barcelona, Spain TEL: +34-93-183-87-08 FAX: +34-93-183-87-58

19 Zeon Europe GmbH - Branch in Italy

Sede Secondaria in Italia. Piazza Quattro Novembre, 7, 20124 Milano, Italy TEL:+39-02-67141701 FAX:+39-02-36680124

20 Zeon Europe GmbH-Branch in U.K.

Scott Court, Unit 2A, Ocean Way, Cardiff, CF24 5HF, United Kingdom TEL: +44-1446-725000

Telene S.A.S.

2, rue Marie Curie - 59910 Bondues, France TEL: +33-3-20-69-57-10 FAX: +33-3-20-69-57-11

Tokyo Zairyo Czech, s.r.o.

Pobrežní 620/3, 186 00 Prague 8, Czech Republic TEL: +420-221-228-406 FAX: +420-221-228-405



Photographs and illustrations in this corporate profile are intended to show examples of applications and not examples of actual use.

ZEON CORPORATION

1-6-2 Marunouchi, Chiyoda-ku, Tokyo 100-8246, Japan TEL: +81-3-3216-1772 FAX: +81-3-3216-0501

www.zeon.co.jp



September 2024 0924007(MK-MB) 105.0124-179-3410